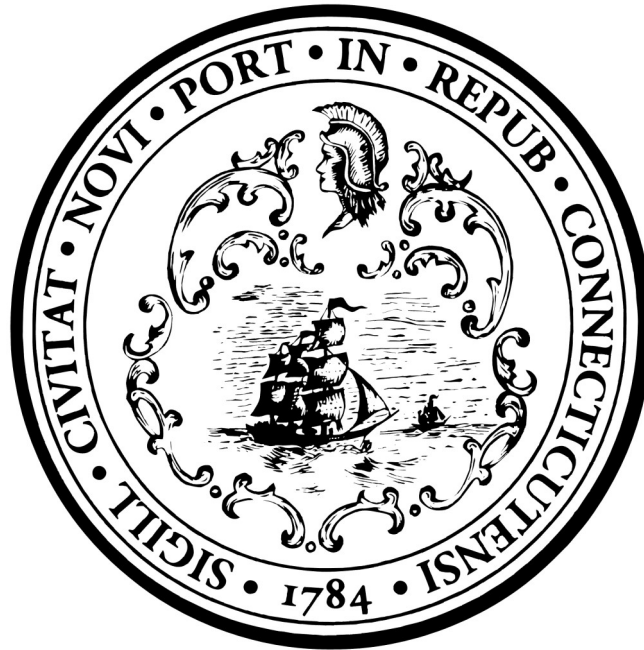


City of New Haven



**Program Year 2023-2024
Annual Action Plan
Draft for Public Commented**

April 11, 2023

Executive Summary

ES-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The City of New Haven Consolidated Plan for Housing & Community Development: 2020-2024 is both a plan and strategy for addressing housing and non-housing community development needs with federal Consolidated Plan funding. The plan was developed in accordance with 24CFR Part 91. The City receives four (4) grants on an annual entitlement basis through the U.S. Department of Housing and Urban Development (HUD). These grants include the Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnerships (HOME) and the Housing Opportunities for Persons with AIDS (HOPWA). The grant programs are designed to principally benefit very low, low- and moderate-income persons and individuals with special housing needs.

The overall goal of HUD's community planning and development programs is to develop viable urban communities by providing decent housing and a suitable living environment and expanding economic opportunities principally for low- and moderate-income persons. This goal is consistent with the City's primary goal and mission—which is the revitalization of the City and the empowerment of its residents neighborhood by neighborhood. This goal will be achieved through the support of new development and redevelopment, expansion of housing opportunity, provision of infrastructure and public facility improvements, and the delivery and support of public services, workforce development and economic growth.

The City's Consolidated Plan includes descriptions of the City's housing and community development needs; a strategy and plan which includes goals, priorities and activities to meet projected needs over a five-year period; and a one-year action plan which describes the City's projected use of funds for the upcoming program year covering the July 1 to June 30 time period. The City will prepare a new Action Plan every year to describe programs and activities to be funded with its CDBG, HOME, HOPWA and ESG appropriations.

2. Summary of the objectives and outcomes identified in the Plan Needs Assessment Overview

As part of its Consolidated Plan update process, the City, through a collaborative effort, re-evaluated the policies, goals and objectives that had been driving its housing and community development programs and the allocation of its HUD resources. Most of the overarching goals remain the same, however new

focus areas are now part of the City's strategy. The strategy has been revised to coincide with the availability of funding, municipal staffing and the purposes of HUD's Consolidated Planning Programs.

Program year 2021 is second year of the 5-Year Consolidated Plan for Housing and Community Development. The goals and initiatives of the City of New Haven continue to encourage decent, safe and affordable housing and the improvement and revitalization of neighborhoods; betterment of City residents through programs that positively enrich, educate and improve standards of living; promotion of healthier lifestyles and overall wellness; improvement to employability; and increased job creation.

The City's objectives for meeting its Consolidated Plan housing and community development needs over the five-year Consolidated Plan Strategy Period are outlined in the Strategic Plan SP-25 Priority Needs section of the full Five-Year Consolidated Plan document and are summarized below.

- To Preserve and Improve Existing Housing Stock
- To Create Safe, Supportive & Affordable Housing
- To Provide a Continuum of Supportive Housing
- To Improve Access to Homeownership
- To Address Needs of Homeless & At-Risk Populations
- To Stabilize Neighborhoods
- To Support Neighborhood Revitalization
- To Provide Accessibility Improvements
- To Provide Facility and Infrastructure Improvements
- To Address Community Health Issues
- To Provide Public Service Programming
- To Promote Education & Economic Advancement
- To Provide Administrative Support for Housing and Community Development Activities

3. Evaluation of past performance

Each year the City is required to report on the progress of its Consolidated Plan in its Consolidated Annual Performance and Evaluation Report (CAPER). The CAPER includes information on the City's CDBG, HOME, ESG and HOPWA expenditures, program beneficiaries and accomplishment data. The report also includes a narrative requirement that summarizes the City's programs and activities, housing projects completed and underway, accomplishments with its federal resources and a self-evaluation of its program performance. The City posts its annual CAPER documents on the City website for public copying and review and provides, and keeps on file, printed copies of each document in the Main Library and in the Office of Management and Budget in City Hall.

The COVID-19 Pandemic continues to greatly affected not only how things are done locally but also on the state and national level as well. Social distancing and quarantine restrictions changed the way of life for all, affecting families, businesses, schools and communities. Program implementation, community outreach and municipal services were also impacted by the pandemic.

The City will be preparing its CAPER for the July 2022 – June 2023 program year over the next several months. This will be the 2nd CAPER under New Haven’s updated Five-Year Consolidated Plan: 2020-2024. The 2022-2023 CAPER will include expenditure and beneficiary information for the city’s 4 entitlement grants CDBG, HOME, ESG and HOPWA as well performance measures for funds received through the Coronavirus Aid, Relief, and Economic Security Act, also known as the CARES Act.

Over the past Consolidated Plan Strategy Period (2014 through 2019) the City utilized its federal entitlement allocations to provide a variety of programs and services to benefit persons and households of low- and moderate income and other special needs populations. With the resources provided, the City successfully met the majority of its Measurable Goals and strived to meet its needs as identified in the Strategic Plan portion of its Consolidated Plan 2014-2019.

4. Summary of citizen participation process and consultation process

The City prides itself in encouraging participation of its residents, non-profit housing and community development providers, and other community stakeholders in the development of plans and strategies to improve the City and each of its distinct neighborhoods. Throughout the year and as part of this Plan update the City seeks input and feedback on community needs, strategies and policies for future action and the development of its annual strategy to meet identified needs through the Annual Action Plan funding process. During the COVID-19 pandemic, the main form of public outreach has been through email and use of the City’s website. All public hearings were held virtually. The attached appendix contains information regarding the Citizen Participation process and outreach efforts conducted during the development of this Plan.

5. Summary of public comments

One non-profit agency submitted comments by email during the public comment period. The questions were answered and were included in the final Annual Action Plan. The comments and answers are attached in the Citizen Participation appendix section.

6. Summary of comments or views not accepted and the reasons for not accepting them

No comments were rejected during the comment period.

7. Summary

Through a thorough process of outreach to housing and social service providers, participation in the development of local and regional plans and studies, and a network of community input and involvement the city attempts to understand and present community conditions and needs. The goals and strategies, which guide the Consolidated Planning process Five-Year are the result of these community outreach and participation endeavors.

The Process

PR-05 Lead & Responsible Agencies 24 CFR 91.200(b)

1. Describe agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source

The following are the agencies/entities responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	NEW HAVEN	Office of Management & Budget/Economic Development
HOPWA Administrator	NEW HAVEN	Community Services Administration
HOME Administrator	NEW HAVEN	Livable City Initiative
ESG Administrator	NEW HAVEN	Community Services Administration

Table 1 – Responsible Agencies

Narrative

The Office of Management and Budget (OMB) provides oversight of the Consolidated Plan development process. In this role, OMB has helped to structure a process of citizen participation, consultation, coordination and cooperation to meet the statutory requirements of the plan development. To achieve its housing and community development goals, the City relies on several of its departments and agencies, the Housing Authority, housing and public service providers, agencies meeting the needs of the homeless and special needs population, and other community partners.

Because programs under the Consolidated Plan address different community needs, several municipal departments play key roles in program implementation and oversight. The Livable City Initiative, charged with providing housing, promoting neighborhood revitalization, and eliminating blight in the community is key to the administration of both the HOME program and the housing and neighborhood improvement components of the CDBG program. The Community Services Administration provides primary oversight of the administration of the ESG and HOPWA programs as well as the public and support service components of the CDBG Program.

The Community Services Administrator and the Economic Development Administrator are tasked with providing administrative oversight and ensuring that various City departments and agencies maintain open communication and perform the tasks necessary to meet the City’s housing and community development objectives.

PR-10 Consultation – 91.100, 91.110, 91.200(b), 91.300(b), 91.215(I) and 91.315(I)

1. Introduction

The City of New Haven utilizes multiple methods to encourage participation in the development and implementation of its Consolidated Plan for Housing and Community Development programs. The main methods of outreach and collaboration include formal public meetings; round-table discussions of topical needs and programs to serve them; municipal outreach through neighborhood-based planning efforts; staff participation in regional, state and focus area plans and implementation techniques; open communication between the administration and its constituents; and the provision of guidance and request for feedback to and from area non-profits and service providers. These methods of consultation and outreach ensure that the city's strategy and implementation of its plan meet established goals and objectives.

During the COVID Pandemic HUD issued several waivers to grant municipalities flexibility in implementing their Consolidated Plan programs while under quarantine mandate and socially distancing. In terms of Citizen Participation, these waivers provided allowed online or virtual public meetings, online postings of documents for public comment, and in some instances shorter public comment periods. The City revised its Citizen Participation Plan to reflect these changes and flexibilities. A copy of the Citizen Participation Plan is available for review on the City's website.

A description of the Citizen Participation Process for the development of this plan is included in the Citizen Participation attachment.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I)).

The City of New Haven works with non-profit organizations, local community development organizations, state and local housing and service providers, and the local housing authority to plan for and effectively utilize resources to achieve housing and community development goals and meet identified needs. Through both formal and informal collaborations, the City networks and implements programs to directly meet the needs of its residents and regional housing and service needs. City staff are actively involved on committees, as part of consortiums and through administrative liaisons with housing and community service providers, as a means to stay abreast of needs and strategies to meet identified needs. City involvement helps to improve the lines of communication between the various entities participating in the process of improving the City's housing and other community development programs.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness

The City of New Haven is an active participant in the Greater New Haven Regional Alliance which is the leadership component of the Greater New Haven Coordinated Access Network (CAN) for addressing homelessness. The CAN is made up of providers of housing and services to people experiencing homelessness. Through the CAN, service providers work together to streamline and standardize the process for individuals and families to access assistance as required by the Federal HEARTH Act, which governs most of the federal and State of Connecticut Department of Housing funding communities receive to address homelessness. The primary goal of the CAN is to end homelessness by connecting families and individuals with appropriate housing and resources as quickly as possible.

Greater New Haven CAN (GNHCAN) coordinates regional efforts to eliminate chronic homelessness, homelessness for veterans, and homelessness for youth and families. The 19-municipality region includes Ansonia, Beacon Falls, Bethany, Branford, Derby, East Haven, Guilford, Hamden, Madison, Milford, New Haven, North Branford, North Haven, Orange, Oxford, Seymour, Shelton, West Haven, and Woodbridge. Agencies participating in the GNHCAN collaborate on and coordinate advocacy and homelessness prevention efforts with the provision of housing, employment opportunity, and support services to address homelessness. CAN participants include civic, religious, government, business, and not-for-profit leaders, in addition to other stakeholders.

The City of New Haven, in its efforts to eliminate chronic homelessness and provide supports to families and individuals faced with or at-risk of homelessness, works with GNHCAN member agencies and organizations to develop programs, strategies and solutions to address homelessness and its causes. Through program support, financial backing and strategic long-range planning the City works with member agencies to develop a coordinated and cohesive approach to assist those in need. City staff attend GNHCAN meetings and representatives from numerous GNHCAN agencies participated in round table discussions, needs analysis and plan development for the City's Consolidated Housing and Community Development Plan and Strategy. As needed, representatives from member agencies also assist the City in peer review of projects and applications for funding.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards and evaluate outcomes, and develop funding, policies and procedures for the administration of HMIS

Representatives from numerous GNHCAN agencies participate in round table discussions, needs analysis, and plan development for the City's Five-Year and Annual Consolidated Housing and Community Development Plan and Strategy. As needed, representatives from member agencies also assist the City in peer review of projects and applications for funding. Through active involvement and collaboration, these efforts assist in determining how ESG and HOPWA funding is allocated, have developed consistent and relevant performance standards and outcome measurements, and have

developed policies and procedures for the funding and administration of homelessness assistance programs. The City and all local participants in the Coordinated Access Network utilize the same HMIS software which simplifies data sharing, avoids duplication of services and allows for a better system to meet local needs.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdictions consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	New Haven Office of Management and Budget
	Agency/Group/Organization Type	Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Management and Oversight
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Office of Management and Budget provides oversight of the Consolidated Plan development process and manages budgeting, monitoring and reporting.
2	Agency/Group/Organization	New Haven Livable City Initiative
	Agency/Group/Organization Type	Housing Services - Housing Services-Health Service-Fair Housing Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Non-Homeless Special Needs Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Livable City Initiative is the city department responsible for managing housing development and rehabilitation efforts. Neighborhood revitalization activities and anti-blight efforts are also managed by LCI. Neighborhood Specialists are located within LCI. The neighborhood specialists are responsible for community outreach and neighborhood analysis and provide linkage between city neighborhoods and the administration.

3	Agency/Group/Organization	New Haven Community Services Administration
	Agency/Group/Organization Type	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Service-Fair Housing Services - Victims Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs HOPWA Strategy Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Community Services Administration provides oversight and management of the provision of public services to address community need. CSA oversees the ESG and HOPWA programs and advocates for the needs of the disabled, homeless, impoverished and other individuals with special need.
4	Agency/Group/Organization	New Haven Health Department
	Agency/Group/Organization Type	Housing Services-Persons with HIV/AIDS Services-Health Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Lead-based Paint Strategy Non-Homeless Special Needs Market Analysis

	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Health Department provides screening, health awareness, health programming and management, and program implementation oversight to address the health and safety needs of the community. Health and wellness, obesity reduction, teen pregnancy, substance abuse prevention, immunization and the reduction of health hazards in housing are all areas of focus that have been addressed through Consolidated Plan efforts.
5	Agency/Group/Organization	New Haven Economic Development Administration
	Agency/Group/Organization Type	Services-Education Services-Employment Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Economic Development Administration promotes economic development activity in the city and the region.
6	Agency/Group/Organization	New Haven Engineering Department
	Agency/Group/Organization Type	Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Non-Housing Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Engineering Department plans for and implements public infrastructure improvements including streets, sidewalks and other public improvements in support of community development and neighborhood revitalization activity.
7	Agency/Group/Organization	New Haven Commission on Equal Opportunity
	Agency/Group/Organization Type	Services-Education Services-Employment Other government - Local Grantee Department

	What section of the Plan was addressed by Consultation?	Economic Development Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Commission on Equal Opportunity oversees compliance with Section 3, Davis Bacon and MBE/WBE requirements. CEO also implements programs to assist small business owners and provide employment training and job opportunity for low income residents of the city.
8	Agency/Group/Organization	New Haven City Plan
	Agency/Group/Organization Type	Other government - Local Grantee Department
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Economic Development Market Analysis Long Range Municipal Planning
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The New Haven City Plan provides site plan review, zoning and municipal comprehensive planning. The City Plan Department provides mapping, data, research and environmental oversight for the Consolidated Plan.
9	Agency/Group/Organization	Housing Authority of New Haven
	Agency/Group/Organization Type	PHA Local Housing Authority
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Housing Authority manages subsidized housing programs within the City.

10	Agency/Group/Organization	Greater New Haven Coordinated Access Network (CAN)
	Agency/Group/Organization Type	Housing Services - Housing Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services - Victims Regional organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs HOPWA Strategy Regional Continuum of Care Network
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Greater New Haven Coordinated Access Network (GNHCAN) coordinates advocacy, homelessness prevention, housing, employment and supportive services to ensure that episodes of homelessness are rare and of short duration. GNHCAN is a collaboration of civic, religious, government, business, and not for profit agencies and organizations and other interested stakeholders.
11	Agency/Group/Organization	ESG Advisory Board
	Agency/Group/Organization Type	Housing Services - Housing Services-Victims of Domestic Violence Services-homeless Regional organization

	What section of the Plan was addressed by Consultation?	Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The ESG Advisory Board provides insight on the housing and service needs of the homeless, assists with the development of strategies and plans and provides peer review of applications for funding.
12	Agency/Group/Organization	South-Central CT Regional Council of Governments
	Agency/Group/Organization Type	Housing Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Economic Development Market Analysis Regional Strategies
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	SCCRCOG is the regional planning agency for the Greater New Haven region. SCCROG provides studies and plans for regional transportation, economic development and housing.
13	Agency/Group/Organization	Ryan White Planning Council
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with HIV/AIDS Services-Health Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs HOPWA Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Ryan White Planning Council provides advocacy, planning and coordination for programs and activities that meet the needs of Persons living with HIV/AIDS

14	Agency/Group/Organization	Greater New Haven HOPWA Roundtable
	Agency/Group/Organization Type	Housing Services - Housing Services-Persons with HIV/AIDS Services-homeless Regional organization Regional Roundtable
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Non-Homeless Special Needs HOPWA Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The HOPWA Roundtable is a group of organizations the meets and provides advocacy, planning and coordination for programs and activities that meet the needs of Persons living with HIV/AIDS. Member agencies assist with the development of strategies and plans, coordinate services and provides peer review of applications for funding.
15	Agency/Group/Organization	New Haven Neighborhood Management Teams
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Services - Narrowing the Digital Divide Business Leaders Civic Leaders Business and Civic Leaders Neighborhood Stakeholders Neighborhood Organization

	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Non-Homeless Special Needs Economic Development Market Analysis Anti-poverty Strategy Community Development
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	Each neighborhood in the city has a Neighborhood Management Team comprised of residents, business owners, community leaders and interested stakeholders. The management teams serve as a liaison between the neighborhoods and city administration helping to guide decision-making, planning and revitalization activity.
16	Agency/Group/Organization	New Haven Housing and Service Provider Agencies
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Services - Narrowing the Digital Divide Health Agency Child Welfare Agency Housing and Service Providing Agencies

	<p>What section of the Plan was addressed by Consultation?</p>	<p>Housing Need Assessment Lead-based Paint Strategy Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Non-Homeless Special Needs HOPWA Strategy Economic Development Market Analysis Anti-poverty Strategy</p>
	<p>How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?</p>	<p>New Haven has numerous non-profit Housing and public service providers that meet the needs of the City's low- and moderate-income populations and residents at large. Provider agencies not only provide necessary housing and support services but they also provide insight to community condition and needs.</p>

Identify any Agency Types not consulted and provide rationale for not consulting

The City of New Haven makes every effort to include all agencies and organizations, either through notification or formal outreach, involved in the provision of housing and community development services and meeting the needs of the City's low- and moderate-income residents. There were no agencies or organizations not consulted or omitted purposefully in the development of this plan.

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Greater New Haven Coordinated Access Network (GNHCAN)	The housing and support service goals of the continuum of care network are embodied in the Strategic Plan
New Haven Comprehensive Plan	New Haven City Plan Department	Strategic Plan goals are consistent with the housing and neighborhood development goals of the Comprehensive Plan.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
HANH Moving to Work Plan	Housing Authority of New Haven (HANH)	The Housing Authority Moving to Work Plan outlines its programs and strategies for meeting the housing needs of the lowest income residents of the City. The Strategic Plan outlines the Housing Authority strategies and plans.
Homelessness in New Haven	New Haven Community Services (CSA)	The goals for homelessness reflect needs identified as part of the Homelessness Needs Assessment
Recommended Goals for the Elicker Administration	Elicker for Mayor Transition Team	The Consolidated Plan's goals and strategies are aligned with several goals under the 2020 Transition Plan. Because the transition plan covers a broader perspective, only those goals eligible for funding under HUD Consolidated Plan programs have been referenced.
Affordable Housing Taskforce Report	Affordable Housing Taskforce	The report addresses several strategic goals including creation and preservation of affordable housing, housing options for low-income people, land use efficiency, improve existing housing.
CT Point In Time Count 2019 New Haven Summary	The Connecticut Coalition to End Homelessness	Identifies individuals who are Chronically Homeless, Homeless Veterans or Homeless Youth
City of New Haven Digital Inclusion Plan	City of New Haven	Provide access to jobs, education, healthcare, services; encourage residents to better engage and participate in their communities.

Table 3 – Other local / regional / federal planning efforts

Describe cooperation and coordination with other public entities, including the State and any adjacent units of general local government, in the implementation of the Consolidated Plan (91.215(l))

City staff is actively involved in working groups, roundtable discussions and steering committees covering all aspects of housing, economic development, public service programming, and community development. Through these arrangements the City is kept apprised of changes and advancements in the state and the region; needs and opportunities; and solutions to meet identified needs.

The City circulated its Consolidated Plan to the State Department of Economic and Community Development (DECD), the South-Central Regional Council of Governments, and the adjacent communities of Hamden, West Haven and East Haven as an administrative courtesy to obtain input and comment. A link to the Draft Annual Action Plan was also sent to these entities.

Narrative (optional):

As shown in the tables and narratives above, the City coordinates with numerous departments, agencies and organizations in the preparation of its Consolidated Plan and its Annual Action Plans.

PR-15 Citizen Participation – 91.105, 91.115, 91.200(c) and 91.300(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

Citizen participation and consultation is priority during each phase of the Consolidated Planning process. The Five-Year Plan is the result of articulated needs of the community and encapsulates the strategies, goals and priorities of the administration, local governing officials, and the community. Each year thereafter, the Annual Action Plan sets forth the plan, strategy and budget for the funds received through HUD.

Coordination with City residents is enhanced by utilizing the City's ten (10) community-based police substations and their management teams as liaisons between the neighborhoods and the City's administration. To provide a link between the administration and the community, each neighborhood is assigned a Neighborhood Specialist from LCI. Also, each substation has a management team comprised of neighborhood residents, business owners and other interested individuals or group representatives who have shown an interest in providing leadership to their community. Management teams are the focus of initial administrative contacts with neighborhood groups and residents.

Quarantine and social distancing requirements associated with the COVID-19 Coronavirus changed the schedule for and methods utilized for the citizen participation process in the City leading up to the development of the 2021-2022 Consolidated Annual Action Plan. Some of these methods will continue throughout the development of the 2023-2024 Annual Action Plan. The City revised its Citizen Participation Plan according to HUD guidance and utilized waivers allowing for virtual meetings and digital submission of applications for funding. The process was also delayed locally due to workload and logistical impediments. Typically the City begins its process in mid-October with the Mayor issuing an open letter to residents of the City notifying the availability of funds through the Consolidated Plan process and encourage participation in the development of plan. This year, on November 17, 2022 an Email notice was sent to area non-profits and former funding participants announcing the availability of funds, an upcoming Informational Webinar and the application information. The email included login information, presentation material and contact information. On December 8, 2022 a Public Webinar was held via Zoom providing Performance Review highlights and initiating the application process. Contents of the application were discussed and details on the electronic/digital submission of the applications were provided. Questions were answered and contacts for technical assistance were provided. The deadline for applications for funding was January 11, 2023. Technical assistance was provided via phone and email to interested applicants as needed through the application due date. Following completeness and eligibility review, applicants were notified of any missing elements and in most cases were given the opportunity to submit backup data.

Due to the Coronavirus Pandemic (COVID19) and emergency declarations for social distancing and sheltering in place by Governor Lamont and Mayor Elicker in mid-March 2020, all public meetings and workshops to receive input, comments and testimony from members of the New Haven community were held virtually consistent with the City's revised Citizen Participation Plan. Opportunities for participation and comment were incorporated into virtual Aldermanic public hearings and workshops.

The goals, objectives and funding priorities, as well as descriptions of the programs and funding recommendations for the upcoming program year, were made available. These were provided to the City's Board of Alders for review of the process and strategy and for deliberation. On April 11, 2023 the City published the Mayor's funding recommendations for the 2022-2023 Annual Consolidated Action Plan in the New Haven Register and posted on the City's Website for public review and comment. During the last half of April and through May the Board of Aldermen held virtual public hearings to hear testimony and accept public comment on the proposed plan.

A draft Consolidated Plan and Annual Action Plan document inclusive of the Board of Alders' approved budget will be posted online on the City's website and advertised as available for public review and comment. The plan is available for comment for 30 days.

An outline of the public review process is attached in the Citizen Participation attachment.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (if applicable)
1	Mailing List Distribution	Non Profit Organizations and City Departments	Nonprofit agencies and City Departments are notified by email about the availability of program resources and the dates of upcoming informational and strategy meetings	No comments were received by the City as part of this outreach.	na	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
2	Public Meeting	Non-targeted/broad community Non Profit Organizations and City Departments	The informational meeting was attended by nonprofit agencies, City staff and potential Consolidated Plan funding recipients. An overview of the process, community needs, goals, policies and objectives, and past performances were presented for discussion and comment. Due to the COVID-19 crisis, the informational meeting was held virtually.	Comments and questions were centered around the funding application process, funding availability and HUD's programmatic requirements of the City's Consolidated Plan entitlement grant programs. City staff provides technical assistance and guidance to interested agencies as part of the application process.	All Comments and questions were considered and responded to as part of the provision of technical assistance.	

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
3	Public Hearing	Non Profit Organizations and City Departments	The City's Board of Alders hold several public hearings each year to solicit comments on the draft Annual Action Plan and to hear testimony from potential funding recipients, members of the community at large and also City Departments. Due to the COVID-19 crisis, all public hearings were held virtually.	Comments received revolved around requests for additional funding consideration and performance indicators of potential recipient agencies.	The administration and the Board of Alders considered all applications and requests for funding prior to the adoption and approval of the final budget and Annual Action Plan document.	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The following tables and narratives summarize the potential resources that may be available to the City during the upcoming Strategy Period and Annual Action Plan Year. The City currently receives four (4) federal entitlement grants through HUD.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	3,503,207	425,000	117,765	4,045,972	11,400,000	Expected resources available over the remainder of the Strategy Period assumes level funding (appx. \$3,800,000) over the next 3 years

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	1,415,294	20,000	0	1,435,294	3,900,000	Expected resources available over the remainder of the Strategy Period assumes level funding (appx. \$1,300,000) over the next 3 years
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	1,289,639	0	0	1,289,639	3,300,000	Expected resources available over the remainder of the Strategy Period assumes level funding (appx \$1,100,000) over the next 3 years

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 2				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	318,547	0	0	318,547	975,000	Expected resources available over the remainder of the Strategy Period assumes level funding (appx. \$325,000) over the next 3 years

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City makes every effort to leverage its federal resources with private, state and local funding to meet the needs identified in its Consolidated Plan. By using leveraged funds to complement its Consolidated Plan resources the City works to provide the maximum assistance with the resources it has available. Leveraging is key to stretching its federal entitlement resources to achieve the maximum program benefit. As part of each application for Consolidated Plan funding, potential grant recipients are asked to list other sources of funds it will use to leverage their request.

It is the City's policy to leverage the maximum private investment with the minimum public expenditures. In assisting affordable housing projects with public funds, the City seeks to maximize the number of units and households assisted. Use of Federal and State resources often require local matching funds to create a viable project. While municipal dollar resources are limited due to local budget needs and allocations, the City tries to provide alternative investments such as land, site development, technical assistance or public improvements to bring down

costs. Because of economic pressures on the existing tax base, the City rarely approves fee waivers, PILOTS (Payment In Lieu of Taxes) or tax abatement agreements and when it does, does so only for projects which have unusual merit.

The City uses a mix of federal, state, private and local capital and general fund resources to implement its Consolidated Plan strategy. It has received federal NSP funding through the State of Connecticut Department of Economic and Community Development; federal Lead Hazard Reduction funding; EPA Brownfields Clean-up funds; Federal Ryan White funding; federal Challenge Grant assistance and numerous State programs to support its local housing and community development efforts.

The City works with state and regional organizations, individual non-profit organizations and local community development corporations to streamline and more effectively utilize funds to achieve housing and community development goals. As part of this process, the City actively seeks other private and public financing in support of community development projects either locally or through individual agencies to increase the numbers of units created and persons served. The City of New Haven uses General Funds, Capital Project Funds, private financing and State of Connecticut Program Funds to match and leverage federal HOME program resources. The City in some cases provides land at reduced cost or tax incentives to non-profit developers. As of 2022, based upon its match contributions up through Federal Fiscal Year 2021, the City has met its HOME match requirements in excess of \$23 million.

The City uses General Fund resources to support its homeless initiatives. These provide a match to the City's ESG funding. The City budgets approximately \$1.4 million a year in General Fund resources in support of various homeless assistance initiatives.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

As appropriate and available, the City may provide land acquired through community development action or In Rem to non-profit developers to support housing and community development efforts. The Livable City Initiative (LCI) and the Economic Development Administration (EDA) work with non-profit developers to identify resources to support project implementation including publicly- owned land and property as appropriate.

Discussion

See narratives above.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Increase Supply of Decent & Affordable Housing	2020	2025	Affordable Housing	Communitywide CDBG EligibleTarget Areas Hill Neighborhood Newhallville Neighborhood Dixwell Neighborhood Fair Haven Neighborhood West Rock Neighborhood Dwight Neighborhood Opportunity Zones Beaver Hills Edgewood	Preserve and Improve Existing Housing Stock Create Safe, Supportive & Affordable Housing Improve Access to Homeownership	CDBG: \$ HOME: \$	Rental units constructed: # Household Housing Unit Rental units rehabilitated: ## Household Housing Unit Homeowner Housing Added: ## Household Housing Unit Homeowner Housing Rehabilitated: ## Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
2	Stabilize Neighborhoods	2020	2024	Affordable Housing Non-Housing Community Development	Communitywide CDBG EligibleTarget Areas Hill Neighborhood Newhallville Neighborhood Dixwell Neighborhood Fair Haven Neighborhood West Rock Neighborhood Dwight Neighborhood Opportunity Zones Beaver Hills Edgewood	Stabilize Neighborhoods	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: ### Persons Assisted Rental units rehabilitated: # Household Housing Unit Homeowner Housing Rehabilitated: # Household Housing Unit Housing Code Enforcement/Foreclosed Property Care: ### Household Housing Unit
3	Provide a Continuum of Housing with Supports	2020	2024	Affordable Housing Homeless Non-Homeless Special Needs	Communitywide New Haven MSA	Provide Continuum of Supportive Housing Address Needs of Homeless & At- Risk Populations	CDBG: \$ HOPWA: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: ### Persons Assisted Tenant-based rental assistance / Rapid Rehousing: ### Households Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Improve Access to Homeownership	2020	2024	Affordable Housing	Communitywide	Improve Access to Homeownership	CDBG: \$ HOME: \$	Public service activities for Low/Moderate Income Housing Benefit: ### Households Assisted Direct Financial Assistance to Homebuyers: ## Households Assisted
5	Address Needs of Homeless & At-Risk Populations	2020	2024	Homeless	Communitywide	Address Needs of Homeless & At-Risk Populations Provide Public Service Programming	CDBG: \$ ESG: \$	Public service activities other than Low/Moderate Income Housing Benefit: ## Persons Assisted Tenant-based rental assistance / Rapid Rehousing: ## Households Assisted Homeless Person Overnight Shelter: ## Persons Assisted Homelessness Prevention: ## Persons Assisted
6	Address Community Health Issues	2020	2024	Non-Housing Community Development	Communitywide	Address Community Health Issues Provide Public Service Programming	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit: ## Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
7	Provide Accessibility Improvements	2020	2024	Non-Homeless Special Needs Non-Housing Community Development	Communitywide	Stabilize Neighborhoods Provide Accessibility Improvements	CDBG: \$	Other: # Other
8	Support Neighborhood Revitalization	2020	2024	Non-Housing Community Development	CDBG EligibleTarget Areas Hill Neighborhood Newhallville Neighborhood Dixwell Neighborhood Fair Haven Neighborhood West Rock Neighborhood Dwight Neighborhood Opportunity Zones Beaver Hills Edgewood	Support Neighborhood Revitalization	CDBG: \$	Housing Code Enforcement/Foreclosed Property Care: ## Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
9	Provide Public Service Programming	2020	2024	Non-Housing Community Development	Communitywide Hill Neighborhood Newhallville Neighborhood Dixwell Neighborhood Fair Haven Neighborhood West Rock Neighborhood Dwight Neighborhood	Provide Public Service Programming Promote Education & Economic Advancement	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit: ### Persons Assisted
10	Promote Education and Economic Development	2020	2024	Non-Housing Community Development	Communitywide Hill Neighborhood Newhallville Neighborhood Dixwell Neighborhood Fair Haven Neighborhood West Rock Neighborhood Dwight Neighborhood	Promote Education & Economic Advancement	CDBG: \$	Jobs created/retained: ### Jobs Businesses assisted: ### Businesses Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
11	Provide Administrative Support	2020	2024	Administrative Oversight/Planning	Communitywide	Provide Administrative Support	CDBG: \$ HOPWA: \$ HOME: \$ ESG: \$	Other: # Other

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Increase Supply of Decent & Affordable Housing
	Goal Description	The City has established several objectives to meet the goal of Increasing the Supply of Decent, Safe and Affordable Housing within its borders. Projects will include minor rehabilitation, substantial rehabilitation and new construction to meet community need.
2	Goal Name	Stabilize Neighborhoods
	Goal Description	Objectives established to help stabilize and revitalize neighborhoods include programs such as property maintenance, code enforcement, and the removal of blight. In addition, to address property decline and prevent housing foreclosures programs that offer support services, education and technical assistance to existing homeowners and first-time homebuyers will be supported.

3	Goal Name	Provide a Continuum of Housing with Supports
	Goal Description	<p>The City, and its partners in providing supportive housing and housing for special needs populations, support several housing formats under this goal.</p> <ol style="list-style-type: none"> 1. To provide a system of supportive housing opportunities that provide safe shelter while homeless and at-risk youth, families, and individuals work their way toward permanent and self-sufficient housing. 2. To provide housing and supportive services for persons with special needs (e.g. persons with HIV/AIDS; the elderly; persons with disabilities, mental health illnesses or substance use disorders; persons leaving institutionalized settings; and persons with other chronic illnesses). <p>To support healthy aging in place for low-income seniors.</p>
4	Goal Name	Improve Access to Homeownership
	Goal Description	To stabilize neighborhoods and provide housing choice the City will promote the development of homeownership options and the support of first-time homeownership opportunity.
5	Goal Name	Address Needs of Homeless & At-Risk Populations
	Goal Description	The City and its homelessness service providers work to address the needs of the homeless and at-risk populations. Activities include emergency shelter support, transitional housing, outreach, prevention and associated support services. The creation of permanent housing options, provision of rental and utility assistance, and assistance with re-housing help to meet identified needs. Programs that address health and wellness, temporary shelter, and facilities which will offer a transitional living environment (defined as 45 to 60 days) for individuals who are exiting shelters and are ready and prepared for independence and re-housing also fall under this goal.
6	Goal Name	Address Community Health Issues
	Goal Description	The City and its housing and community development partners have made it a priority to address community health issues and promote healthier living for all of its residents. Addressing health hazards in housing, providing improvements to and creating facilities that encourage positive physical and recreational activity, and providing programming and social services in support of healthier lifestyles are the focus of this goal.

7	Goal Name	Provide Accessibility Improvements
	Goal Description	The City is committed to ensuring equal access to housing and community facilities for all residents. As part of the Consolidated Plan the City will support accessibility improvements to housing units and residential facilities as well as improvements to public facilities.
8	Goal Name	Support Neighborhood Revitalization
	Goal Description	Providing physical improvements throughout the community will, together with providing housing choice, help to achieve the City's overall goal of revitalizing the City neighborhood by neighborhood. Objectives include, the support of health-conscious, community-friendly neighborhood revitalization activities; the promotion of mixed-use opportunities with retail and shopping closer to housing and transit oriented developments; the creation of a suitable and health-conscious living environment by making streetscape enhancements, pedestrian links, and building and infrastructure improvements; and to empower individuals (including children and youth) and families and strengthen neighborhoods through public and neighborhood facility support.
9	Goal Name	Provide Public Service Programming
	Goal Description	<p>Healthy families and individuals are key to vibrant and stable neighborhoods. To achieve better living environments for all residents of the City, the following non-housing public service programming goals guide the Consolidated Plan implementation process:</p> <ol style="list-style-type: none"> 1. To promote positive youth engagement, community health, wellness, education, employment and public safety through the provision of public service programming. 2. To stabilize neighborhoods and prevent housing foreclosures by offering support services, education and technical assistance to existing homeowners and first-time homebuyers.

10	Goal Name	Promote Education and Economic Development
	Goal Description	<p>Improving the economic status of residents helps to stabilize the neighborhoods in which they live and the community as a whole. Increased education, job training, skill development, supportive services and the creation of employment opportunity are all guiding objectives for creating economic strength. Additional objectives for the Consolidated Plan include:</p> <ol style="list-style-type: none"> 1. Providing for the expansion of livable wage jobs and economic opportunity. 2. Creating affordable and accessible childcare facilities for working families. 3. Enhancing the technical skill set of residents through workforce training and career development opportunities and encouraging the creation of jobs that match the skill set of these residents. <p>In support of local economic development initiatives and the creation of employment opportunity, the City has also developed the following objectives:</p> <ol style="list-style-type: none"> 1. Supporting investment in public/private infrastructure that will allow for job growth including stormwater, transportation, parking, and commercial/industrial facility improvements. 2. Supporting coastal resiliency efforts to ensure the City is prepared to respond to or recover from weather-related events, particularly those associated with its coastal location. <p>Supporting pedestrian, bikeway and public transit system improvements to improve access to employment.</p>
11	Goal Name	Provide Administrative Support
	Goal Description	<p>The management and oversight of programs and activities under the Consolidated Plan are crucial to their successful implementation and benefit. To support this the City will use a portion of its funds to provide planning and administrative support for the City's overall Consolidated Plan and development efforts.</p>

Projects

AP-35 Projects – 91.220(d)

Introduction

The Consolidated Housing and Community Development Action Plan for Fiscal Year 2023-2024 describes the implementation and administration of the City's Consolidated Plan programs funded by the Department of Housing and Urban Development (HUD) Community Development Block Grant (CDBG), HOME Investment Partnerships (HOME), Emergency Solutions Grants (ESG) and Housing Opportunities for Persons with HIV/AIDS (HOPWA). It contains proposed activities and funding to be carried out with CDBG, HOME, ESG and HOPWA funds for Fiscal Year 2023-2024, which begins on July 1, 2023. The following table is a summary list of activities to be undertaken during the Action Year (FY2023-2024) with CDBG, HOME, HOPWA and ESG funds. Individual project description sheets will be included in the final plan submitted to HUD.

The Annual Action Plan for Program Year 2023-2024 addresses the Priority Needs and Goals determined through citizen participation and community outreach activities undertaken for the development of the plan. The proposed projects and detailed descriptions of the activities to be carried out with CDBG, HOME, ESG and HOPWA funding for the program year beginning on July 1, 2023 follow.

Projects

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
CDBG HARDWARE		
<i>ACQUISITION</i>		
LCI - Acquisition	\$ 35,000	City Activity - LCI's goal under the acquisition program is to rehabilitate, preserve, restore and conserve structures and properties with the goal of returning acquired property to the tax base via low/moderate homeownership or low/moderate rental units. Equally important is the utilization of acquired properties to enhance the quality of life of City residents and support public works, facilities and improvements. The success of LCI's acquisition program, as it correlates to LCI's mission, is the ability to provide property for commercial development, park or recreational uses, housing ownership opportunities, or other uses which will contribute to the general health of residents and provide safer, more stable neighborhoods. Eligible expenses under this program will be activity delivery costs, land cost, surveys, appraisals, title searches and other costs necessary to affect acquisition. Funding will be used in the CDBG eligible neighborhoods of Fair Haven, Dwight, Newhallville, Dixwell and Hill.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Habitat for Humanity	\$ 40,000	Habitat for Humanity requests CDBG funding to assist with the acquisition of six vacant lots or single-family homes in the Hill, Newhallville, Fair Haven, Fair Haven Heights, Amity or West Rock neighborhoods. Habitat will construct or substantially rehabilitate these acquired properties to create six new single-family energy efficient homes which will be sold to low income working families. Habitat for Humanity builds single-family homes in partnership with a qualified low-income family or individual. Potential homeowners must have incomes between 30-60% of the AMI and are required to help build their homes with a minimum of 400 hours of volunteer labor or "sweat equity". Homes are sold at below cost with a zero percent interest 25 year mortgage held by Habitat. No bank financing is involved. CDBG funds are used for property acquisition only. Construction is financed with leveraged funding from a variety of sources including private foundations, financial institutions, corporations, religious congregations and donations from private individuals. Volunteer labor from throughout Greater New Haven and in-kind support helps to complete property construction at below market costs.
<i>DISPOSITION</i>		
LCI - Property Management	\$ 298,227	City Activity: The Property Maintenance Program provides the repairs and operating expenses necessary to maintain housing units acquired through tax foreclosure proceedings to prevent further blight conditions in deteriorating neighborhoods primarily in low and moderate-income areas. Buildings are secured, debris is removed, and overgrowth is cut down on these blighted properties.
<i>ECONOMIC DEVELOPMENT</i>		
LCI - Economic Development Commercial Development- Main Street Project	\$ 288,966	City Activity: Funds will be used to support activities which include joint marketing efforts in commercial areas; business planning assistance; façade and building renovations through the city's Façade Improvement Program; Streetscape improvements such as the installation of public infrastructure upgrades to sidewalks, curbs, street furniture, street trees, planters, signage, and other permanent improvements to entryway corridors in critical commercial districts. Specific program elements are intended to enhance the physical infrastructure, stabilize commercial districts and support employment growth in the districts. Funding may also support acquisition costs of commercial properties/structures and support of commercial development.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Economic Development Corporation of New Haven (Project: Collab)	\$ 20,000	Location: 28 Orange Street. With CDBG funding, Collab will provide high-quality entrepreneurship programming to support entrepreneurs. Funds will support direct programmatic costs for two cohorts of the Collab Accelerator for FY2024 (July 2023 - June 2024), as well as support wraparound accessibility services (including interpretation, childcare, Zoom and space rental). With the CDBG funding and partnership, Collab will be able to provide high-quality entrepreneurship programming to support entrepreneurs in neighborhoods across the City of New Haven. Funds will support direct programmatic costs for two cohorts of Collab's program — the Collab Accelerator. The cohorts to be supported include: 1) High-Touch Staff Support for Program Training, Implementation, and Coaching: Collab takes an intensive approach to working with entrepreneurs of all backgrounds. Collab staff and program managers provide weekly 1-on-1 coaching sessions and weekly educational workshop trainings. 2) Wraparound Services for Program Accessibility: Many people of color, low-income, and women entrepreneurs face logistical, financial, and psychological barriers to entrepreneurship and participating in programs. To address these barriers, Collab provides (1) Zoom access for virtual programming; (2) Office Hours for 1-on-1 support before and after the program; (3) Interpretation and translation services; childcare and more throughout the City of New Haven. Project anticipates assisting 45 persons in the Accelerator Program and 75 persons the Office Hours Program.
EMERGE Connecticut	\$ 40,000	Location: 830 Grand Ave. EMERGE is committed to helping formerly incarcerated adults make a successful return to their families and their communities. EMERGE operates a Transitional Employment Program offering paid, part-time job training and employment to the clients they serve. To ensure long-term independence and success of program participants, EMERGE provides wraparound supportive services like parenting classes, life coaching, and mental health services. The program model is designed to prepare clients for future jobs and family life and to end the pattern of recidivism. To ensure success of the program, EMERGE has requested CDBG funding to compensate the provision of services including a job and life coach to assist with goal setting, training and service plans, job placement after training and providing life skill coaching. Funds will also support a supervisor/peer mentor to work alongside clients on job sites; and a project director to monitor program implementation and measure outcomes. The program proposes to provide services to 45 participants.
Office of Economic Development - Small Contractor Development	\$ 78,961	City Activity. Funding will be used to support programming that helps small, local, minority, and women-owned construction companies achieve economic growth through increased opportunities, bid notification, technical assistance, project-specific training, goal-setting and monitoring, and services that maximize the growth and profitability of businesses. The Small Contractor Development program will use CDBG funds to provide project monitoring, technical assistance, training, workshops and networking events to address challenges faced by small, minority and women-owned construction businesses. Over the upcoming year the SCD Program will use funds to support its Build Green Contractor Training Program will provide small businesses with training opportunities to participate in the local green and energy efficient building market. Funds will also support the provision of

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
		Construction Business Literacy workshops. The program is projected to benefit 375 persons.
Hope for New Haven/CERCLE	\$ 20,000	81 Olive Street: CERCLE works with early childcare programs operating in the City of New Haven to help them understand the issues affecting their businesses, and the resources they need to continue to offer quality childcare and education to New Haven's young children, to operate small and medium-sized businesses essential to the viability of their community, and to provide employment opportunities throughout the city. With CDBG grant funds, CERCLE seeks to continue its work to support early childhood education businesses by improving the professional development and the business practices of early childhood educators operating businesses in New Haven. With the funds requested, CERCLE will strengthen the framework for its Early Childhood Education ECE Teacher Apprentice Program/ High School Achievers Program, a new pilot program between CERCLE, the New Haven Public Schools (NHPS), and Southern Connecticut State University. This pilot program will allow NHPS high school students interested in pursuing careers in the teaching field to receive a minimum of one year of paid on-the-job training at a NAEYC accredited childcare program, access to higher education courses at no cost, and free ECE professional development training. The goal for this pilot is to equip a minimum of ten (10) high school students who have successfully completed the training program with at least one year of work experience, their Child Development Associate (CDA) Certificate, and at least twelve Higher Education course credits upon graduation from high school.
Office of Economic Development - Small Business Resource Center Initiative	\$ 280,917	City Activity: The City's Office of Economic Development (OED) will use funding to provide direct technical assistance to startups and existing businesses through the Small Business Resource Center Program (SBRC). OED will work with businesses on issues related to business planning, securing capital, management and operations, and expansion and growth. Program participants will be provided with one-on-one counseling, referrals to partners, access to educational programs, and referrals to funders for capital. The proposed project will address the City's stated priorities regarding employment opportunities with the creation of more successful new businesses. SBRC's assistance will support new entrepreneurs' ability to start new businesses. SBRC also will provide technical assistance to help entrepreneurs with existing businesses better operate and grow their business. This project will further enhance the City's development of new employment opportunities by connecting entrepreneurs with local banks and early-stage business investors. The project will also provide access to resources, including financing and ongoing mentoring and guidance. Finally, this project will help increase employment opportunities by helping existing businesses identify new markets and grow their sales, with better marketing, advertising and social media.
PUBLIC IMPROVEMENTS		

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
kids	\$ 20,000	45 Dixwell Ave.: Funds will be used for the purchase and installation of exterior security lighting and audio equipment for the observation rooms. LED fixtures will be installed on the front exterior of the building, which is approximately 115 ft long. These fixtures will provide enhanced lighting and security for neighborhood residents as they pass our building on Dixwell Avenue. The side entrance and parking area will also be enhanced with new LED fixtures to increase safety and security for staff and program participants. Kids will also purchase and install audio equipment for the observation rooms, providing enhanced services to families.
Boys & Girls Club of New Haven (United Workers, Inc.)	\$ 20,000	253 Columbus Ave.: The Boys and Girls Club Clubhouse was built in 1989 and very little work to the infrastructure has been done in the 30 years since the building was opened. Last year, CDBG funds were allocated to support heating unit replacement. This year, funds are being requested to complete the air quality improvements with replacing the facility's mounted AC units to enhance and improve air quality. In preparing for the roof being replaced in the near future, the units will be raised to be ready for future improvements.
LCI - Public Improvements	\$ 25,000	City Activity: The Administrative Services Division of LCI uses public improvements funding on permanent improvements. This funding provides necessary repairs to public facilities: shelters, health care centers, and any other public use structure or land such as neighborhood gardens to support neighborhood revitalization and stabilization. The applicant must be the legal owner of the structure or can provide proof of a long-term lease agreement. The Activity must be in an income-eligible census tract, or the facility must provide services for predominately low/moderate income clients (at least 51% of the beneficiaries).
Leadership, Education and Athletics in Partnership, Inc. (LEAP)	\$ 20,000	31 Jefferson St.: LEAP seeks funds to support key renovations of the LEAP Community Center in New Haven's Wooster Square neighborhood. LEAP's community center provides a safe place for academic enrichment, college preparation, athletics, swim classes, dance instruction, arts, gardening and cooking classes (all free of cost). The building is one of the oldest continuously operating youth centers in the country and was built over 100 years ago. The proposed repairs include replacing the wooden floors of the dance studio and gym as well as making needed repairs to the HVAC system. These renovations are essential in a 100-year-old building, which has sustained a lot of wear and tear over the decades. Much of the damage to the flooring of the dance studio and gym is due to water damage from an old and leaky roof (which was recently replaced with skylights). HVAC repairs are also long overdue. While some improvements to the HVAC system have been made over the past year, there remains a strong need for funding assistance to replace the building's boiler and re-insulate the building to prevent spikes in temperature during the summer and drops in temperature in the winter, which greatly hinder building usability. Funds will be used toward the cost of hiring contractors to carry out the aforementioned repairs to the dance studio, gym, and HVAC system. The community center serves over 1,300 children and adults annually.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
The Mary Wade Home, Inc.	\$ 25,000	<p>118 Clinton Avenue: Funds will be used to purchase and install new commercial carpet at the Kimberly Acute Care and Short-term Rehabilitation Center. Mary Wade serves many of the oldest and frailest seniors living in Greater New Haven, with a total population of 210 on any given day. The Kimberly Center's 94 care beds are usually filled to capacity. As such, the Kimberly Center's corridors and other areas must withstand a great deal of heavy use each day, through foot traffic, wheelchairs, medical equipment, meal carts, and other use. Through nearly 15 years of routine use, there are many worn, uneven and torn/threadbare areas in the Kimberly Center's carpets. Unfortunately, this situation creates some walking and tripping hazards for residents, patients, visitors and staff. Despite frequent proper cleaning, the flooring cannot be restored to "like new" condition. The project involves replacing the 15-year-old floor coverings in the Kimberly Center with new, low-maintenance commercial-grade carpet tiles that will ensure a healthier care environment for patients, residents, staff, and visitors. With this project, the environment of care within the Kimberly Center will be safer, cleaner and more hygienic, and contribute to the health of 300 patients/residents, staff, and many visitors.</p>
REHAB/PRESERVATION		
LCI - Code Enforcement	\$ 1,113,998	<p>City Activity: The Code Enforcement program will proactively enforce local housing, building, health, fire and zoning codes and eliminate and reduce slum and blighting influences in the City. CDBG funded Code Enforcement activities are conducted in the City's low- and moderate-income areas, which include Census Tracts 1402, 1403, 1405, 1406, 1407, 1413, 1415, 1416, 1421 and 1423. These tracts correspond with the City's Dixwell, Dwight, Newhallville, Fair Haven, Hill and West Rock neighborhoods. In accordance with CDBG regulations it allows the City of New Haven to adequately staff the Code Enforcement Division with Inspectors capable of working with other Departments to enforce code compliance in targeted deteriorating geographical areas and to implement a program (Livable City Initiative program) aimed at arresting further deterioration of its housing stock. The City implements a Code Enforcement Program under CDBG with the purpose of providing daily housing inspections, follow up and data entry, interdepartmental referrals to police, fire and health, as needed. Code Enforcement also coordinates the Residential Licensing Program and Section 8 inspections on behalf of the Housing Authority prior to rental. Proactive programs such as the Residential Licensing Program are required by Ordinance for every rental unit in the City of New Haven, All rental units are to have a posted rental license that the unit is up to state and local codes prior to occupancy. Each geographical location has a Code Enforcement Inspector and Neighborhood Specialist that surveys the neighborhood daily for compliance issues, blight, vacant buildings, and surveys the housing stock for deterioration and unsafe structures that may need to be referred for condemnation if found to be unfit for human occupancy. The Housing Code Enforcement division responds to tenant issues, City Departments, social service agencies and the general public. Citations are given for housing code violations and penalties are levied for non-compliance. All referrals and tenant issues are logged into a central data base for tracking and reporting purposes.</p>

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Continuum of Care - 501 Quinnipiac Serenity House	\$ 33,600	501 Quinnipiac Ave.: Continuum of Care, Inc. provides comprehensive residential services, case management, crisis services, and housing support services to adults challenged by psychiatric disabilities, developmental disabilities, homelessness, and substance abuse treatment needs while maintaining their rights and dignity as productive members of society. Continuum of Care (CoC) is requesting funds to rebuild an original second-floor deck at one of its Extended Living Programs, Serenity House, located at 501 Quinnipiac Avenue in New Haven. The current second-floor deck is part of the original construction and is showing signs of age and deterioration, as well as not being up to current building code. This creates a significant safety concern, as this deck is also used as supplemental egress in the event of emergency evacuation. The reconstruction of the second-floor deck will increase safety for the residents and staff of this facility, serve as a safe and stable egress in the result of an emergency, and ensure the building is up to code. 5 individuals reside in the structure.
Marrakech - 615-617 Whalley Ave	\$ 13,000	85 Englewood Drive: Marrakech owns a 3-unit building at 615-617 Whalley that currently houses 5 individuals. These individuals have disabilities and receive services from Marrakech. The funds requested will support the renovation of the bathroom in the first-floor unit to allow for the tenants to age in place. The renovations proposed will make the bathroom safer and more accessible. The bathroom renovation will benefit the 2 persons occupying the first-floor unit.
LCI - Residential Rehab	\$ 387,181	City Activity: The Administrative Services Division of LCI uses this program to help existing homeowners with a vested interest in their neighborhoods, who lack the funding to correct housing or building code issues, upgrade energy efficiency, systems replacement, handicap accessibility and other repairs of a non-luxury nature, with grants or loans from this source of funding. LCI also provides assistance to non-profit agencies with gap financing for project hard costs. The projects must be construction ready and fully financed except for a moderate gap. This funding is for staff costs for project delivery, rehabilitation hard costs for gap financing and lead based paint evaluation for the residential loan program. The funding objective is to benefit L/M income housing.
Neighborhood Housing Services of New Haven (Rehab)	\$ 40,000	NHS works to provide decent affordable housing to meet the needs of individuals, families, and the community. We provide a unique opportunity for low- and moderate-income families to become homeowners without sacrificing either the quality of their living space or their long-term financial stability. The rehabilitation of severely blighted properties can transform a neighborhood's physical appearance and increase the property value of existing homes. CDBG funding will support the complete gut rehabilitations of currently blighted properties and other NHS services that work toward the agency's goals of neighborhood stabilization and revitalization. NHS has identified three properties to date and expect to identify three more prior to the start of the program year. The three houses already identified are 572 Winthrop Avenue, 470 Howard Avenue, and 27 Frank Street. Three additional houses are TBD. All will be gut rehabs.
NEW CONSTRUCTION		
Beulah Land Development Corp. - 245 Munson St.	\$ 20,000	245 Munson St - To support BLDC's efforts to develop affordable housing, and increase home-

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
		ownership opportunities in the Dixwell/Newhallville community. The project will serve to increase the supply of quality affordable housing available to low-to moderate-income households, as well as establishing and maintaining a suitable living environment for area residents. CDBG funds will be used to provide support for the new construction project at 245 Munson Street which is a single-family homeownership project.
Hardware Totals	\$ 2,819,850	
PUBLIC SERVICE		
Agency on Aging - Grocery Delivery Program	\$ 5,000	Office Location: 117 Washington Ave., North Haven: The Agency On Aging (AOASCC) will use the requested funding to support its grocery delivery program. Qualified individuals receive 2 bags of groceries. Funding will be used to support a supervisor for project oversight, add drivers and provide mileage reimbursement and stipends for volunteers who assist with the preparation of the food bags, delivery of the groceries and completion of nutritional risk assessments for the clients they encounter.
BHcare Hope Family Justice Center	\$ 15,000	Location: 127 Washington Ave. 3rd Fl. West, North Haven 06473. Funds will be used to partially cover the Site Managers salary of the Hope Family Justice Center, who plays a critical role in maintaining the operations during the pandemic.
BHcare Umbrella Center for Domestic Violence Services	\$ 15,000	Location: 127 Washington Ave. 3rd Fl. West, North Haven 06473. Funds will be used to continue supporting the role of a full-time Housing Specialist station at the New Haven Safe House, who will assist survivors of domestic violence and their children find safe, suitable and stable housing after leaving the safe home.
Boys & Girls Club of New Haven	\$ 15,000	Location: 253 Columbus Ave. New Haven 06519. Funding will be used to cover the salaries of two staff members: Program Director and Area Director who will ensure quality youth programming.
Casa Otonal - Senior Lunch Program	\$ 10,000	Location: 148 Sylvan Ave.: Funds will be used to support the senior lunch program. Funds will allow Casa Otonal to expand the provision of culturally sensitive meals by servicing more individuals and by providing transportation to/from its facility. For many this may be their only meal of the day. As part of providing the service, Casa Otonal is able to identify mental, emotional and physical health issues. Funds would directly help to cover overhead expenses, provide transportation, and increase outreach efforts. Funds would pay partial salaries of the program coordinator, a cook, prep/assistants; support a shuttle bus driver, and help purchase food and supplies.
Catholic Charities Archdiocese of Hartford/ Centro San Jose	\$ 10,000	Location: 290 Grand Ave. Funds will be used on youth program staff salaries and benefits necessary for providing the programming. The proposed program will also work with Yale University, which is providing in-kind supports from staff and student volunteers to assist youth in preparing and applying to colleges, increasing their success in enrolling in college and addressing racial inequity issues. CDBG funds will pay a portion of the Youth Coordinators salary and the salary of a part-time Youth Worker.
Children In Placement	\$ 10,000	Location: 155 East Street, Suite 202. Funds will be used to recruit, train and support volunteers working with staff who manage the cases as assigned by the court. Children in Placement is state sanctioned and the only agency of its kind to provide volunteer Guardian ad Litem to the court.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Christian Community Action, Inc.	\$ 10,000	Location: New HOPE Housing Program, 660 Winchester Avenue. Funds will be used to cover the following positions at the New HOPE Housing Program - full-time Housing Intake Coordinator, a full-time Family Coach, a Director of Housing Services (.5 FTE), a full-time Program Administrative Assistant and a full-time maintenance assistant.
Community Action Agency of New Haven, Inc.	\$ 10,000	Location: 419 Whalley Avenue. Funding will be used to help expand CAANH's Financial Capability Center (FCC) program. The FCC will allow increased financial literacy for domestic violence survivors and their children. Assistance with financial coaching including, budgeting, building assets/savings, and assisting with free credit counseling and housing expenses. Funds will also be used for training supplies, materials and software. All other funds will be used to support additional space, utilities and insurance to conduct the program.
Downtown Evening Soup Kitchen - Dinner Program	\$ 10,000	Location: 266 State St. New Haven. Downtown Evening Soup Kitchen (DESK) provides food assistance to people experiencing homelessness or living in poverty in New Haven by serving nightly meals. Funds will be used to provide professionally prepared, nutritious meals to people experiencing homelessness or living poverty as a means of both providing for their health and wellbeing, as well as to urge them to connect with support service providers. Funds will used to partially fund two positions – Food Services Manager & Food Services Coordinator.
Downtown Evening Soup Kitchen - Drop-In & Resource Center	\$ 15,000	Location: 266 State St. New Haven. Under this project proposal, DESK will provide life-saving basic needs to people experiencing unsheltered homelessness at its Drop-in & Resource Center (DRC), alongside client engagement services and outreach. By expanding that meal service into a drop-in center with longer hours and more services, they now offer a place for people to count on, feel comfortable in, and trust. The DRC allows DESK to provide not only meals but Basic Needs Services, linkages to housing and support services, and medical outreach. Basic Needs Services include not only a place of refuge from severe weather for people on the street, —but also food, beverages, coffee/tea, restrooms, clothing, cold weather gear, hygiene products and toiletries, first aid supplies, Wi-Fi access, charging stations, computers and printers, phone access and mail service. Funds will be used to support the provision of services at the Drop-In Resource Center by funding the salary of the maintenance specialist and 3 DRC specialists.
Downtown Evening Soup Kitchen, Inc - Olive St. Pantry	\$ 10,000	Location: 266 State St. New Haven. DESK provides a critical piece of this food assistance framework through weekly program known as The Olive Street Pantry formerly known as the Downtown pantry. Proposed funding would support two part-time positions - a Volunteer Coordinator who manages and oversees the 25+ onsite volunteers, and a Pantry Specialist to conduct client intake onsite and pick-up donations from a variety of community partners.
Edgewood PTA	\$ 5,000	Location: 737 Edgewood Avenue. Funds will support the Edgewood PTA Child Care Program. Funds will enable Edgewood PTA Child Care to increase childcare slots from 55 to 65 students in the after-school program while continuing to offer before and after school childcare slots on a sliding fee scale tuition. Edgewood PTA Child Care will hire 2 – 3 Assistant Teachers in order to maintain student teacher ratios per Connecticut's Office of Early Childhood education and support the salary of the Program Director and Head Teacher. Funding will

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
		also support the provision of enrichment programs such as tutoring, arts, culture, instruments and dance.
EIR Urban Youth Boxing	\$ 10,000	Location: 540 Ella T. Grasso Blvd., New Haven. Elephant In the Room Boxing Club (EIR) is a co-ed youth boxing gym. EIR Urban Youth Boxing Club will use boxing to build character and positive social development among the children in the area. This low-cost boxing program will provide exercise, build self-confidence, improve healthful living of the participants and encourage education with boxing as the basis. Outcomes in the short term may be difficult, but we can expect improved muscle tone, weight loss, and improved cardiovascular function. Funds will be used for salaries to operate the program partially funding the Executive Director and trainers and providing volunteer stipends. Funds will also be used for boxing equipment, Covid related PPE, cleaning supplies, leasing of the facility, electricity, internet, mobile/land line phone services, and custodial services, trash removal, and accounting.
Elderly Services Dept. - City of New Haven	\$ 10,000	City Activity. 165 Church St. New Haven. Funding will be used to support the Elderly Services department's social engagement and life enhancement opportunities, while providing expanded means of transportation for seniors living in New Haven-based senior housing, attending the senior centers and senior residents of New Haven. This funding will allow for cooking classes to be provided with a nutritional element that will educate seniors on the benefits of healthy eating and connect those lessons to the receipt of farmers market vouchers along with materials to support the varying training classes provided by local entities/agencies with a focus on health and wellness along with a picnic in the park to bring all senior centers together as a unit. Transportation will afford seniors the opportunity to attend a trip to The Big E on Connecticut Day, the Senior Volunteer of Year Luncheon, the Annual Holiday Hill Senior Picnic, Apple Picking and shopping at local orchards, trips to local museums and theaters, shopping and lunch outings.
Elm City International	\$ 10,000	Location: 360 Fountain St. #40, New Haven. ECI is requesting funding for its "College Readiness Academy". This project includes a reading and writing program, college counseling, and college follow-through programs. The goal of this project is for all student participants to be academically prepared for college, have the tools to apply to college and financial aid, and have access to the resources needed to succeed once they are in college so that they thrive and graduate. The funding that is being requested will go towards the salary of ECI's Reading and Writing Teacher. It will also help fund a College Counselor and its head mentor and academic tutors who assist students after school and at the summer academy. Funds will also help to provide academic supplies.
Gather New Haven	\$ 9,000	Location: 470 James St. #7. Gather New Haven is seeking support to invest in youth employment opportunities through establishing a new cohort of Growing Entrepreneurs (GE) participants. Gather will use CDBG funds to pay participants wages, fund the services of a professional naturalist to guide invasive species removal, support staff salaries for hours spent on this program, and to purchase supplies. The Gather Community Entrepreneurship Manager will recruit new cohort members during the spring and continue the cohort through the summer and fall. Participants can choose a track: (1) working with a professional

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
		<p>naturalist to remove invasive plants, maintain trails, and create and install signage at our nature preserves; (2) working with Gather's staff to fix compost bins, raised beds, and fencing at our community gardens; or (3) working with the on four active community farms, including supporting the operation of the Saturday farm stand in season. Staff and partners mentoring across these projects will offer lessons in operating a social enterprise, professional conduct in addition to the aforementioned hireable skills. The Growing Entrepreneurs Program provides the students with job and life skill training that sets them up for success in high school and in future jobs and secondary education. Student participants will receive a stipend/wage to participate in the program and all funds will go to pay youth stipends and to purchase program supplies.</p>
Hannah Gray Development Corp.	\$ 8,000	<p>Location: 241 Dixwell Ave. New Haven. The funds requested will be used to provide low-income elderly residents with health and wellness on-site along with other activities to boost social engagement which has proven to slow mental and physical deterioration. Programs include visiting nurses, blood pressure screening, nutritionists, chair exercise, etc. Funds will be used to fund a portion of the program coordinator position, supplies for programming and costs for health and wellness services. The program coordinator is essential to the program. This position coordinates and facilitates various resident wellness, fitness, supportive and social services between the tenants and outside agencies. Outside health and wellness costs include Visiting Nurse services necessary to assess new residents and periodically offer monitoring services to existing residents; a dietician from Yale New Haven Health for nutrition and meal guidance; a Massage Therapy Program to improve blood flow and depression; and other social, health and wellness programming.</p>
Higher Heights Youth Empowerment Programs	\$ 10,000	<p>Location: 157 Church St. 19th FL. New Haven. Higher Heights Youth Empowerment Programs, Inc. is requesting funding to support its Financial Literacy/College Program for students in grades 9 – 12 in New Haven. Through partnership with Liberty Bank and Farmers Insurance, students and parents go through a series of Financial Literacy workshops to learn about credit/debt management, insurance and wealth building/management. Through the College Access Program students and parents are exposed to colleges and universities and learn and understand the college planning process. Students are also assisted with applying and enrolling in college. Through a partnership with the University of New Haven, students can enroll in the Higher Heights Charger Program to earn – 6 college credits. CDBG funding will help support students with transportation to the University's campus and school supplies to successfully complete the courses. Funds will also support a part-time College Access Advisor, program materials and supplies.</p>

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Inspired Communities Inc. (Adult Institute)	\$ 10,000	<p>Location. 31 Lander St. New Haven. The Inspired Communities Inspired Adult Institute will be located in Newhallville. The objectives of the program are to create economic opportunity and support neighborhood engagement in New Haven adults (primarily Newhallville residents) earning less than 80% of the area median income. These objectives are to help local adults turn their skills and experiences into employment opportunities, including microbusiness and self-employment opportunities for people who face difficulty obtaining employment because of their past history, and to provide opportunity for participants to engage in positive neighborhood empowerment. Outcomes are to support the adults participating in the program to have developed a path towards a steady income stream that is based on their skills, experience and passions, and to have discovered how to engage in community empowerment activities. When adults join the Institute, they will receive orientation and information about the program and its goals: to create opportunity and engagement for our participants. They will then choose one of two tracks for participation: (1) Community empowerment: Participants will learn about how business and government run; how the structures affect our community; how decisions are made; and how to influence those decisions. Participants will identify their priorities and practice communications to engage and impact their community. (2) Economic Development (Business and employment re-imagined): Participants will utilize an inventorying process to identify their experiences, strengths, skills, and passions. They will brainstorm with staff and mentors to develop a plan for their own employment or business future. They will learn basic business skills including marketing, budgeting, billing, and compliance. They will also be assisted in trials of their micro-business with local community partners. The funds requested will pay for staff and other necessary program expenses to support the adult participants who have joined the program.</p>
Inspired Communities Inc. (Youth Institute)	\$ 10,000	<p>Location. 31 Lander St. New Haven. The program is designed to help youth obtain new skills and experiences, and to expand their vision of their individual potential. The Inspired Communities Inspired Youth Institute will be located in Newhallville. The Youth Institute will serve residents of the City of New Haven under the age of 18, primarily those 7 – 12 years old and living in Newhallville. When youth join the Institute, they will receive orientation and information about the program and its goals: to create opportunity and engagement for our youth. They will then participate in programming, which is based in Newhallville history and culture and focused on economic futures and civic engagement. It will support children in learning: - How does government work, - How do people earn a living, and how does a community support a business environment, - What is our urban ecology, how do we affect it and how does it affect us (including Newhallville's legacy of industrial toxic waste), - Health and wellness, connected to social determinants of health, and - Street Literacy, including reading and math and the history of our community. The funds requested will pay for staff and other necessary program expenses to support the children and youth who have joined our program.</p>

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Integrated Refugee & Immigrant Services	\$ 10,000	<p>Location: 235 Nicoll St. 2nd FL. New Haven. Recent immigrants face many barriers to providing adequately for the needs of their families and to fully integrating into the community. Immigrants are often barred from or have limited access to public benefits, including health care, income support and SNAP (food assistance). Many immigrants seeking employment and education face language barriers and difficulty in transferring employment credentials to the United States. IRIS' Services for Undocumented Neighbors (SUN) program allows specialized case managers to support recent non-refugee arrivals in gaining access to legal services, employment authorization and other government benefits for which they may be eligible.</p> <p>The SUN team provides case management services for its clients, using a strength-based assessment model, that offers long-term support for successful integration. Additional wrap-around services provide clients with support in education, health, housing and legal matters. Ensuring our clients have access to these kinds of services allows us to fulfill our mission to help displaced people establish new lives, regain hope, and create self sufficiency. IRIS requests funds to support the salary of a SUN case manager. Case management lies at the heart of IRIS's approach to assisting newcomers in meeting basic needs and integrating into the community. Case managers assist immigrants in finding housing, food assistance, health care, education, job training and, where work authorization has been granted, employment. In order to meet the growing need, IRIS will create an additional case manager position in the SUN program. The requested funds would be used to support this case manager position.</p>
JUNTA for Progressive Action	\$ 17,500	<p>Location: 169 Grand Ave. New Haven. Junta offers no-cost social services, legal services, immigration services, adult education, and youth programs to over 2,000 low-income individuals annually. Services are interconnected to achieve the greatest net benefit for the intergenerational households served. Junta's Case / Crisis Management Services are at the core of what they do. The case management team provides socioeconomic security with direct support and educational tools, leading to transformative changes at both the individual and community levels. Junta assists participants with the coordination of benefits for applicable State or Federal assistance programs (e.g. SSI/SSD, Housing Assistance, Food Stamps, Medicaid, Medicare, etc.) and administers food assistance and vouchers, offers legal advocacy, and conducts translation and interpretation services. Junta's crisis services team offers bilingual and culturally-sensitive services to help participants' obtain government aid by guiding them through various state and municipal application processes. For many participants, limited English, bureaucratic jargon, illiteracy, and the digital divide hinder their capacity to find and apply for aid. The global recession, inflation and burgeoning housing crisis continue to disproportionately impact Latinx communities in New Haven. CDBG funds will be used to support salary costs for the case management team.</p>

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Liberty Community Services	\$ 12,000	Location: 153 East St. New Haven. Liberty has two goals: 1) help people who are experiencing homelessness or at risk of being homeless secure and maintain permanent housing; and 2) provide essential services to support people in maintaining their housing. On a national level, libraries have found people experiencing homelessness and other social service needs tend to gravitate to them. Libraries serve as a safe place where people can wash up, protect their possessions, use a restroom, and find a quiet spot to feel control over their environment. To response to this, in 2014 Liberty, together with the public library, provided "Library Office Hours" in order to meet with homeless two times a week. Although the support of the program has allowed for expanded services and availability, increased demand for this service is still evident, measured by the number of persons who use the service and the number of people who can not be accommodated during the office hours. The CDBG funds requested will be used to increase this intervention to meet the needs. With these funds, Liberty will hire one full time case manager to work 35 per week at lves and 1 part time case manager to provide a 4 Hour block of office hours at Fair Haven, Wilson and Stetson.
Literacy Volunteers of Greater New haven	\$ 15,000	Location:5 Science Park. New Haven. Literacy Volunteers provides evidence-based tutoring programs that increase adult learners' literacy and English-speaking skills to expand economic opportunities. CDBG funds will support program staff salaries and to support tutors in the agencies free education programs. The focus of their work in the upcoming program year is outreach, access and equity. The priority is outreach to new and returning students and tutors. Literacy Volunteer programs are prioritizing applied literacy programming such as citizenship testing, drivers license preparation, completing job applications, and job interview skills.
Mary Wade Home, Inc.	\$ 15,000	Location 118 Clinton Avenue. New Haven. Mary Wade's primary objective under this program is to provide its Medical and Weekend Transportation program and to increase outreach to some of the communities most isolated and economically disadvantaged seniors. CDBG funding would help to provide additional rides and supplement the cost for low income elderly members of the New Haven community. The funding would allow them to continue to serve those in need of adequate, reliable transportation. Funds requested will be used to pay a portion of the salaries for the van drivers associated with providing medical and weekend transportation services to seniors in the community who are licensed and trained to assist seniors of varying abilities. A potion of the funds will also be used for vehicle upkeep.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
New Haven Ecology Project - Common Ground	\$ 15,000	358 Springside Avenue: Funding is requested to support Common Ground's Kids Unplugged after school program. CDBG funds will support the cost of offering reduced program fees for low-income New Haven families. Funding in the amount of \$28,000 is requested for Common Ground's Kids Unplugged after-school program. This program is run by New Haven Ecology Project, Inc. (NHEP), better known in the community as Common Ground. These programs serve New Haven children in grades K – 8 and take place at Common Ground (358 Springside Ave.), in the West Rock neighborhood of New Haven. The Kids Unplugged after-school program is offered every day that school is in session. Program activities are farm and nature-based, focused on physical activity, health and nutrition, play, and social/emotional wellness. CDBG funds will be used to pay a portion of the salary for Common Ground's Director of Community Programs for time spent overseeing the Kids Unplugged after-school program, as well as the Kids Unplugged Program Manager for direct program delivery. Funds will also be used to pay a portion of the cost of employing part-time environmental educators to directly lead after-school programs and program materials and supplies.
New Haven HomeOwnership Center	\$ 10,000	Location: 333 Sherman Avenue. The New Haven HomeOwnership Center (HOC) offers the education and support needed to create empowered homeowners. The objectives of the HOC are to increase access to homeownership for low- and moderate-income families by: 1) providing pre-purchase homebuyer education and counseling that will enable future homebuyers to understand the process of buying a home, and obtaining down payment assistance and an affordable mortgage; 2) helping homebuyers to obtain purchase/rehab mortgages or rehab loans combined with affordable mortgages when rehab work is required on the houses they are purchasing; 3) assisting distressed homeowners facing hardships in avoiding foreclosure through mortgage delinquency and foreclosure prevention counseling; and 4) providing workshops and classes on: Homebuyer Education, Landlord Education, Budgeting, Credit and Financial Management, Home Maintenance 101, and Energy Conservation.
New Haven Pop Warner	\$ 20,000	Location 230 Ashmun Street. Funding would be used to purchase and recondition new equipment for training and playing, fields. Also requesting materials and supplies, medical supplies, advertising, printing, liability insurance, postage and inspection fees necessary to run the program safely..
New Haven Reads	\$ 25,000	Location: 45 Bristol St. New Haven. Funds will be used to support the one-on-one tutoring program. The largest expense, over 80%, is for salaries. (Rent and utilities at two of the four locations are paid for by Yale.) New Haven Reads has a large, dedicated and diverse staff that ensures that students are getting the best, individualized attention befitting their needs. They are requesting partial funding for the salaries of two of our Site Directors. The Site Director position is integral to the success of our program.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
New Haven YMCA Youth Center	\$ 10,000	<p>Location: New Haven YMCA Youth Center, 52 Howe Street. As a leading nonprofit committed to nurturing the potential of every youth and young adult, supporting their social-emotional, cognitive and physical development. The Central Connecticut Coast YMCA continues to give youth an enriching and safe experience. Experienced and caring staff and volunteers model the positive core Y values of caring, honesty, respect and responsibility that help build character. The New Haven YMCA Youth Center is requesting CDBG Funds to support programming at its teen/young adults center located at 50 Howe Street. This program will be specifically for youth of low to moderate income, between the ages thirteen to twenty-one. At the New Haven YMCA Youth Center, teens and young adults are helped to reach their potential and thrive in a safe, trustworthy setting. As part of the Walk-In Program, the YMCA offer a variety of programs to capture the interest of its participants. Currently, the program is available 3-4 days per week, throughout the year. During program hours, they provide recreation hours with open gym, pick-up basketball games, mentoring, a tutoring program to help support academic achievement, as well as a game room as part of the program. With the support of CDBG funding, the YMCA would be able to further expand program offerings for teens/young adults to encompass career exploration, social/emotional support, post high school planning, financial literacy, and entrepreneurship. This would be made possible by adding two social/emotional coaches as well as a certified teacher to help support the above expansion of our program offerings. During 2022, at least 150 participants used the program.</p>
New Haven Youth Soccer	\$ 10,000	<p>The program provides the opportunity for kids to have a place to play soccer and find purpose. The funding request will allow for players to have financial assistance and participate at low or no cost. The more financial assistance received, the more players can be provided services. In order to put a player on a team the league must pay an estimated \$400 child to cover equipment and fees. In addition to uniforms to ensure players all have the same look, financial aid is available for children and families who cannot cover the registration fee. So far, they have not turned a player away who could not afford our program. The overhead expenses of running the nonprofit come from donations and financial assistance.</p>

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
New Reach	\$ 12,000	<p>Location. 269 Peck St. New Haven. New Reach will utilize CDBG funds to support the FISH Pantry to Pantry food distribution program. Specifically, funds will be used to provide 50% of salary, fringe, and associated costs for the Pantry Manager, small portions of the salaries for the FISH Operations Manager and the QA staff. They are also requesting \$15,000 to be used to purchase needed, healthy food at wholesale costs that are not available or not available in sufficient quantities from the CT Foodshare foodbank. In January 2023, FISH (Food in Service to the Homebound) merged with New Reach, Inc. FISH has provided critical food services to people who are homebound in Greater New Haven and cannot access traditional food pantries for more than 50 years. Unfortunately, FISH was no longer able to sustain their operations and meet the challenge of the high and ever-rising demand for support to households facing food insecurity in this region. New Reach and FISH, already having a strong partnership, assessed their alignment for mission, and the agencies decided to merge to solidify their united position. While still retaining their own 501(c)3 designation, FISH is now fully under the New Reach umbrella of services. 750 households will benefit from the pantry services.</p>
Next Level Empowerment	\$ 5,000	<p>The Next Level Warm Line, staffed by formerly incarcerated people, will serve as a de-escalation service open nightly from 5 pm to 6 am. Returning citizens will be able to call the warm line when they find themselves in situations that they are unable to handle on their own, and speak to a peer who they feel they can safely confide in. Additionally, the warm line will be able to refer individuals to daytime services for long-term care, which will provide the existing ecosystem of service providers in New Haven with more participants by using personal trust to make impactful, long-term referrals. CDBG funding will be used to support the staffing, technical, and marketing costs associated with the warm line. Next level will hire two staffers, known as Peer Support Specialists, to manage the warmline process. The warm line will be staffed every night from 9 pm to 6 am by one Peer Support Specialist, who will be paid \$15/hr, and every evening from 5 pm to 9 pm by Next Level's President Ray Boyd or Chief Operating Officer Jacqueline James. Warm line staffers, all justice-impacted individuals, will receive in-kind warm line training from the Connecticut Department of Social Services, as well as additional training including first aid and crisis intervention. In addition to staffing, some CDBG funding will be used to fund the warm line calling system, and a small portion of requested funds will be directed to a general fund that warm line staffers will use to meet the immediate needs of callers, whether they be transportation to a service provider, a meal, or other short-term assistance of less than \$20. Some CDBG funding will also be used to support staff time and materials used in marketing the warm line to returning citizens in New Haven.</p>

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Power in a Shower	\$ 10,000	Location of Office - 3308 Edson Avenue, Bronx, NY: To serve the unsheltered population by providing showering facilities and supplies through a mobile shower facilities. Funds will be used to provide new undergarments, t-shirts, feminine products, shampoo, conditioner, lotion, towels, hand sanitizer, disposable masks, disposable gloves, cleaning and disinfecting supplies, insurance, gas,tolls, salaries, stipends, water, mobile repairs, public storage, advertising and outreach.
Project MORE, Inc. - Re-entry Program	\$ 7,981	Location: 830 Grand Ave. Project MORE provides structure and a systematic process to reintegrate formerly incarcerated citizens into the Greater New Haven community and provide necessary services. The program will assist residents released by the CT Department of Correction. Staff will assist returning residents who may be homeless, unemployed and disconnected from their families. Project MORE would use the funds requested to add to its current staff. There would be one part-time Retention Case Manager and an additional Community Service worker. Clients for the retention and community service program would come from the Walter Brooks Halfway House. The Case Manager would work with facility staff and clients to determine needs upon discharge. The Retention Case Manager will utilize community contacts along with each client's Parole Officer to meet their needs. The community service staff would supervise clients, while residing in the facility and in various projects within the City of New Haven. The program focus is to assist returning citizens with their rehabilitation and completion of their conditions of parole. By achieving this goal, recidivism can be reduced and safety enhanced. Case management services will assist clients to be productive citizens, through education, employment, stable housing, family and social support, mental health and substance abuse treatment and sobriety.
Project MORE, Inc. Re-entry Welcome Center	\$ 55,000	Location: 830 Grand Ave. This program request supports the Project MORE Re-Entry Welcome Center. The purpose of the center is to provide services and supports to assist formerly incarcerated individuals in their successful re-entry into the community. The proposed project will increase current programming by continuing to provide staff who can address client needs through case management and career resources. It will enhance the ability to provide continued service as well as providing food for individuals returning from incarceration and supplies needed for programming. All clients of the program are encountering at least one barrier to successful reentry. Providing case management services helps them receive the support necessary to tackle each barrier and reach their goals. Case managers improve the quality of life of clients by providing them with access to stable housing; support and access to services for mental health; support and access to services for substance use disorder; employment; training; education and more.
rKids Family Center	\$ 10,000	Location: 45 Dixwell Ave. New Haven 06511. Funds will be used to support the consulting Child Psychologist and visiting Nurse/APRN, who will make up part of the clinical team providing services to infants, toddlers, and their families.
Sickle Cell Disease Assoc.. Of America, Southern CT	\$ 15,000	Location: 545 Whalley Ave. New Haven. Funds will complement efforts of providing prevention and awareness of sickle cell disease (SCD) since the disease is genetically transmitted. Funds will be used establish a health/education marketing campaign using social media outlets. Funds will be used to target high schools, college and university campuses and the overall

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
		community to bring awareness to the genetically transmitted disease
Solar Youth	\$ 10,000	Location: 53 Wayfarer St. New Haven. Youth participate over the summer and after-school during the academic year in hands-on environmental education and youth development activities. They go on at least 5 full-day adventure trips per season. Youth Educator Interns co-lead programs. As part of the program, youth complete Community Service Action Projects (C-SAP's) each season which engage youth in activities aimed at improving their neighborhoods. Through the C-SAP process, youth identify local issues that affect the health of people and the environment, and then seek solutions through problem-solving and youth-led action. C-SAPs may include direct action (e.g. a park, community or river clean-up), education (e.g. an anti-litter, anti-bullying or anti-violence campaign), or citizenship (e.g. letter-writing or visits to public officials). Youth are the leaders in all aspects of the projects, and learn first-hand how to be agents of positive change. Funds will be used to support the hiring of an additional Youth Educator in order to meet demand to enroll more youth.
Student Parenting and Family Services	\$ 7,000	Location: 181 Mitchell Drive. New Haven. Student Parenting and Family Services operates the Elizabeth Celotto Child Care Center on-site at Wilbur Cross High School, and has designed its program to: 1) Facilitate the access of adolescent parents to public education; 2) Provide school-based, integrated support services for adolescent parents and care for their children, including early childhood and parenting education, and social services; 3) Foster the emotional, educational, social and physical development of the children of adolescent parents; and 4) Improve the academic, social and economic outcomes of adolescent parents. Funding will supplement SPFS's existing child care, early childhood education and parenting support by providing mental health services and crisis intervention to adolescent parents enrolled in SPFS's program. The goal of these critical supplemental services is to help adolescent parents remain in and graduate from high school and transition successfully to college or regular employment, and support their young children's cognitive, physical and social-emotional development. The funds will support staff salaries, a mental health consultant, and project supplies.
The Greater New Haven O.I.C.	\$ 5,000	Location. 95 Fountain St. PO Box 3255 New Haven. The Greater New Haven OIC is requesting funding to pay for Patient Care Technician, CAN Training and Phlebotomy Technician Training. Training will be provided at Harborview School of Phlebotomy and will provide the education needed to qualify clients for employment opportunities. Funding will cover cost of instructors and CNA licensing. Funding will provide training to 30 individuals.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Winning Ways	\$ 5,000	279 N. Main St Branford, CT 06405 (Provides services in collaboration with various New Haven based organizations): Funds requested will be used to fund salaries for teachers and the Executive Director for course management and enactment. Winning Ways plans to implement 3 separate programs: Empower to Employ, Financial Literacy, and Spit & Paint. The 3 classes under the umbrella program requesting CDBG support are as follows. Empower to Employ: provides employment acquisition coupled with short- and long-term career goal formation. Financial Literacy: provides bank account, credit and debit card acquisition, budget and debt payoff plan, as well as financial knowledge, confidence, and arithmetic education. Spit & Paint: instilling morals, interpersonal relationship and emotional skill development, problem-solving, critical analysis and fluid thought ability, and self-esteem through arts and sports for children from disadvantaged backgrounds. Funds will also be used to supply materials for these classes such as books, notebooks, educational materials, virtual infrastructure and software, travel to and from course locations, and data collection, documentation, and analysis.
Youth Entrepreneurs	\$ 7,000	1441 Dixwell: YE's Generation Genius Program caters to the needs of youth in New Haven that live below the poverty line. The hands-on immersion programs were developed to teach and inspire middle school and high school students to prepare as leaders in the industrial, nonprofit, and government sectors by integrating positive social and emotional learning, community engagement, and entrepreneurial workforce skills. The Generation Genius Program will run for approximately fifteen (15) weeks throughout the academic school year and six (6) weeks during the summer. The Generation Genius Program consists of an After-School, In-School, Saturday Academy, and Summer Enrichment Program. During the After and In-School Program. Youth will have the opportunity to focus on all areas of academia and businesses that specialize in science, technology, engineering, and mathematics (STEM) related matters. This program combines these subjects with business entrepreneurship by engaging students in designing products or services. YE has partnered with Southern Connecticut State University to host participating youth for approximately six (6) weeks during summer months for the Summer Enrichment Program. Our high school participants will have the opportunity for exposure to campus life, while focusing on academics and entrepreneurship. Funding will assist with program development and YE's ability to increase the amount of youth served in a year's time frame. With additional funding, YE would have the capacity to hire three (3) to four (4) part-time staff and two (2) full-time employment coaches in the summer to assist with vocational development for youth. In addition to increasing staff, YE would be able to support youth with food, transportation, and emergency stipend assistance.
Public Service Totals	\$ 525,481	
PLANNING & ADMINISTRATION		
Federal Regulatory Requirements - City Plan	\$ 111,860	City Activity. Funding will be used to support City Plan's role in performing Environmental Reviews on behalf of the Consolidated Plan programs, this task requires a dedicated staff person who is able to prioritize this as a primary job activity. Knowledge of local historic and environmental context is critical for the task and this position is currently filled dedicated Planner II staff. CDBG funds are allocated to an existing Planner II position that will be primarily

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
		responsible for performing Environmental Reviews and related activities, historic preservation and neighborhood planning activities.
General Administration-M&B/Finance	\$ 420,576	City Activity. Provide for the administration and coordination of the various components of the Consolidated Plan program. Specific tasks include technical and administrative support such as the coordination of the application process, from application development, public notification, public meetings; determination of project eligibility; oversight of compliance to federal regulations and systematic monitoring, responsible for meeting HUD reporting requirements, establishment of budgets, processing and review of payment requests, and assistance with contract preparations for sub-recipients. Coordination of related Consolidated Plan projects and reports, preparation of responses to federal and municipal findings, authorization, training and oversight of staff approved to access HUD's on-line Integrated Disbursement Informational System (IDIS) and any coordination and preparation of related requirements, i.e., Impediments to Fair Housing Plan, Consolidated Plan, Citizen Participation Plan, etc.
General Administration-CSA	\$ 168,205	City Activity. To provide for the administration of the CDBG program which consists of the following items: annual HUD reporting, processing and reviewing of payment requests, monthly financial reporting, assistance with the funding application process, preparation of responses to HUD, assist with preparation of HUD mandated reports, data entry into HUD's online Integrated Disbursement Informational System and monitoring of CDBG Consolidated Plan activities to ensure compliance with federal regulations.
Planning & Admin Totals	\$ 700,641	
HOME		
CHDO Set-Aside	\$ 212,294	The City of New Haven is required to set aside 15% of its allocation specifically for CHDOs. It is to be used for various eligible activities such as acquisitions, construction expenses etc. Up to 10% of the set-aside can be used for predevelopment activities and expenses in the form of acquisition or seed loans to determine project feasibility.
Downpayment and Closing	\$ 50,000	Homebuyer down payment and closing cost assistance program which gives a Homebuyer assistance towards the costs of buying and down payment. Homebuyer is required to complete pre-and post-counseling to receive these funds.
EERAP	\$ 200,000	Energy Efficiency Rehabilitation Assistance Program (EERAP) which will help homeowners improve their utility costs by making certain eligible improvements under the program. This Program is complimenting the Neighborhood Stabilization Program and the mission to stabilize our neighborhoods in this economic crisis. These funds will allow the program to reach the low, moderate and middle-income residents of New Haven.
HOME Admin City of New Haven	\$ 141,529	Cover program costs, monitoring and other allowable administration costs associated with the administration and oversight of the HOME Program.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Housing Development	\$ 811,468	Funds will be used for acquisition, new construction or rehabilitation of affordable homeownership and on a limited basis, rental units. Developers of affordable housing seeking such funding will be required to submit application to LCI throughout the program year. Developers may be non-profit housing providers, for-profit providers, CHDOs and LCI equity investments). Loans and grants will be approved at the discretion of LCI. Criteria for funding includes: capacity and track record of developer, financial feasibility of project, need for proposed housing and conformity with the City of New Haven's Consolidated Plan along with the mission of the City of New Haven for the development year.
Program Income Housing Development	\$ 20,000	Program Income funds will provide for the rehabilitation and construction of low income owner-occupied structures and rental properties. The highest priority is given to developments with homeownership as the outcome.
HOME Totals	\$ 1,435,291	
ESG		
Columbus House Overflow Shelter	\$ 70,000	ESG Shelter. Location 586 Ella T. Grasso Blvd. New Haven 06519. Funds will be used to support the men's Seasonal Overflow Shelter that will operate from mid-November to mid-April. Case management on-site will help the men obtain housing and explore employment/income opportunities.
Columbus House Rehousing	\$ 60,000	ESG Rapid Rehousing Location: 586 Ella T Grasso Boulevard, New Haven. Funds will be used to provide subsidies for 37 people experiencing homelessness. Eligible clients will receive a security deposit and short-term rental assistance, all paid directly to the landlord.
Liberty Community Services - Supportive Services/Street Outreach	\$ 44,656	ESG Street Outreach Location: 153 East St. New Haven 06511. Funds will be used to support a full-time Outreach Navigator plus supervision to conduct outreach and linkage to services within a specific geographic area that encompasses Fair Haven, The Sunrise Café (serving 100 breakfasts), DESK, The Green and surrounding areas, specific encampments and the Library. The focus is on assistance in obtaining permanent housing, employment counseling and assistance in obtaining Federal, State and local assistance.
Liberty Community Services Prevention	\$ 45,000	ESG Prevention. Location: 153 East St. New Haven 06511. Funds will be used to provide security deposit assistance and/or first month's rent to Greater New Haven county residents that are literally homeless and aid in obtaining permanent housing, and rental arrearage assistance to renters who are at risk of homelessness due to possible evictions.
New Reach Rehousing	\$ 45,000	ESG Rapid Rehousing Location: PO Box 8068 New Haven 06513. Funds will be used for the salary, fringe and associated costs for 1FTE Case Worker, 0.12 FTE of RRH Program Manager, who will be responsible for oversight and supervision, and 0.9 FTE of the Quality Assurance Specialist who will ensure that the desired client data are tracked and outcomes are attained. Following an individual action plan co-created by the case worker and client, will link households to an array of community supports to help them achieve long-term self sufficiency.

Consolidated Plan Activity	FY 23-24 Mayor's Proposed	Description
Power in a Shower	\$ 30,000	ESG Street Outreach. Location: 3308 Edson Ave. Bronx, NY 10469. Funds will be used for the following: new undergarments (male & female), t-shirts, feminine products, shampoo, conditioner, cleaning and disinfecting products., general liability insurance, gas, tolls, salaries, stipends, water, mobile repairs inside and out, public storage for mobile trailer, website location information, and anything else that is required to bring and provide the needs to the unsheltered population to their community.
City of New Haven Admin	\$ 23,891	City Activity. To plan and coordinate the City's ESG activities, provide technical assistance, assist with contract preparation, payment processing, monitoring and to facilitate the review process and oversee compliance with federal regulations and Standards of Care guidelines.
ESG Totals	\$ 318,547	
HOPWA		
Columbus House	\$ 140,000	Location: 586 Ella T Grasso Boulevard, New Haven 06519. Funds will be used to support 9 individuals living with HIV/AIDs, who are experiencing homelessness or at risk of becoming homeless in New Haven, including comprehensive case management and direct housing assistance in order to keep the client housed and connected to critical support services.
Independence Northwest	\$ 210,000	Location: 1183 New Haven Road, Suite 200, Naugatuck 06770. Funds will be used to provide scattered-site tenant based rental assistance for 25 clients and their families in the Greater Waterbury area.
Leeway	\$ 74,950	Location: 40 Albert Street, New Haven 06511. Funds will be used to serve 30 residents in the Residential Care Housing Program. Services will include a service plan, addressing their discharge goals and locating safe and affordable housing. 5 residents will receive STRMU assistance.
Liberty Community Services	\$ 365,000	Location: 153 East St. New Haven 06511. Funds will be used to provide subsidized rents for those that fall within the low to extremely low poverty guideline obtain permanent housing within the community.
New Reach	\$ 356,000	Location: PO Box 8068 New Haven 06513. Funds will be used to continue assisting households impacted by HIV/AIDs in the New Haven region through the supportive housing program (SHP). Assistance is provided to the client and their families.
Stay Well	\$ 105,000	Location: 80 Phoenix Ave. Suite 201 Waterbury 06702. Funding will be used to support PHP and STRMU. Funds will also be used to cover 50% of the Housing Coordinator salary.
City of New Haven Admin	\$ 38,689	City Activity. To plan and coordinate the City's HOPWA activities, provide technical assistance, contract preparation, invoice processing, monitoring and facilitate the review process and oversee compliance with federal regulations and Standards of Care guidelines.
HOPWA Totals	\$ 1,289,639	

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of New Haven spends the majority of its Consolidated Plan funding in its low- and moderate-income target areas which include those census tracts and neighborhoods where more than 51% of the population is comprised of persons of low- or moderate income (defined by HUD as less than 80% of the Area Median Income) or for projects and programs that provide direct benefit to low- and moderate-income populations.

There are several specific neighborhoods in the City where neighborhood revitalization and code enforcement efforts are targeted. These include the Hill, Newhallville, Dixwell, Fair Haven, Dwight and West Rock neighborhoods. These neighborhoods have both high numbers of low- and moderate-income households as well as substandard, vacant and blighted structures and properties.

Geographic Distribution

Target Area	Percentage of Funds
Communitywide	TBD
CDBG Eligible Target Areas	TBD
Hill Neighborhood	TBD
Newhallville Neighborhood	TBD
Dixwell Neighborhood	TBD
Fair Haven Neighborhood	TBD
West Rock Neighborhood	TBD
Dwight Neighborhood	TBD

Table 7 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The projects and activities funded by the City as described in this Action Plan benefit low- and moderate-income households and individuals either as direct benefit to income eligible program participants or as area wide benefits to neighborhoods or areas with more than 51% of the population being of low and moderate income. Generally, the CDBG, HOME and ESG programs serve the entire City of New Haven in accordance with the program requirements of each grant. The City targets the majority of its resources in neighborhoods that have more than 51% of its population having very low-, low- and moderate-incomes.

Discussion

The City distributes funding on a project merit and beneficiary basis. There are no specific Target Areas designated within the City. All neighborhoods and census tracts with over 51% low and moderate-

income population are eligible for CDBG funds. The map included as an attachment to this plan depicts the areas of low- and moderate-income concentration within the City where community development activities are generally funded. There are several distinct neighborhoods within the City where anti-blight and neighborhood revitalization activities are concentrated in an effort to achieve neighborhood stability. These neighborhoods are the Hill, Newhallville, Dixwell, Fair Haven, Dwight and West Rock neighborhoods.

The HOPWA program serves the New Haven EMSA which covers 27 municipalities in the region. The HOPWA funding is allocated as part of the annual Consolidated Plan application process, along with CDBG, HOME and ESG requests. Advertisements announcing public meetings and the availability of funds were placed in local and regional publications in order to make funds available throughout the New Haven Eligible Metropolitan Statistical Area (EMSA). Completed applications are reviewed by an assembled group of non-conflicted community stakeholders and individuals working within the AIDS service delivery system in the New Haven region. Applications are reviewed, scored and ranked, and funding recommendations are made to the Board of Aldermen through referral to the joint HR/CD Committee. Applicants are given the opportunity to appear before the HR/CD Aldermanic Committee to provide verbal testimonies to support their programs. The Aldermanic Committee makes recommendations to the Full Board for final approval.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

During the PY 2023 Action Plan Year the City of New Haven will use its CDBG and HOME funds to support and develop affordable housing activities serving low- and moderate income persons and families and/or persons with special or supportive housing needs. HOPWA and ESG funds are not being used to create new affordable housing units over the upcoming program year. HOPWA and ESG funds are being used for the provision of rental assistance and supportive services.

With the use of CDBG, HOME and a combination of both funding sources, it is anticipated that 89 units of affordable housing will be rehabilitated or created. Consistent with the strategy set forth in this Five-Year Consolidated Plan, the majority of the units will be created through the rehabilitation of existing structures with a focus on creating affordable homeownership opportunities. In addition, LCI will also provide an Elderly/Disabled Emergency Rehabilitation Loan Program and an Energy Efficiency Rehabilitation Program. The City will also continue to provide a Downpayment and Closing Cost Assistance Program with HOME funds. Because HOME funds are distributed on a project by project basis throughout the program year, it is difficult to enumerate the exact number of units to be created at the start of the program year. Actual accomplishments with HOME funding will be reported in the City’s Consolidated Annual Performance and Evaluation Report (CAPER).

The tables that follow provide annual goals for the number of households to be supported and the method of support. The City does not provide a rental assistance program with its CDBG or HOME funds. HOPWA funding is used to provide short term rent, mortgage and utility assistance (STRMU); permanent housing placement (security deposits); tenant based rental assistance (TBRA) and supportive services. ESG funds provide not only emergency shelter but also prevention and rapid rehousing rental assistance.

One Year Goals for the Number of Households to be Supported	
Homeless	802
Non-Homeless	57
Special-Needs	120
Total	979

Table 8 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	200
The Production of New Units	14
Rehab of Existing Units	75
Acquisition of Existing Units	26
Total	315

**Table 9 - One Year Goals for Affordable Housing by Support Type
Discussion**

The goals contained in the tables above represent the anticipated accomplishments based upon the proposed allocation of Consolidated Plan funding (CDBG, HOME, ESG and HOPWA) for the 2023-2024 Program Year.

The projects and programs to be assisted over the program year are described in more detail on the individual project sheets.

AP-60 Public Housing – 91.220(h)

Introduction

On behalf of the City Administration, LCI collaborates with the Housing Authority of New Haven on several of its major housing redevelopment projects in support of their efforts to provide housing choice through the provision of new rental and homeownership opportunities.

Actions planned during the next year to address the needs to public housing

The City supports efforts of the housing authority through the provision of direct financial assistance in and around housing authority projects, property support and the promotion of collaborative efforts. Capital improvements to Housing Authority properties are funded for the most part through HUD's Public Housing Program's operating and capital funds and through Moving to Work enabled flexible funds. Based on a formula, the Housing Authority receives annual funding to address physical and management needs that have been identified in the Authority's Moving to Work plan. The planning process involves a partnership with residents, staff and local City officials to identify and implement the physical and management improvements needed throughout the Authority. Activities included in the Housing Authority's annual Moving to Work Plan are developed through a collaborative process which includes resident involvement. These activities are further coordinated with the CDBG, HOME, and ESG programs to provide maximum benefit without duplication. To provide housing choice, the City collaborates on the creation of mixed income, mixed use developments in support of the Housing Authority's initiatives.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Resident input and involvement remains at the heart of efforts to improve the quality of life both within public housing developments and at scattered site locations in New Haven. Residents participate in most aspects of planning and priority setting. All residents are encouraged to participate in the tenant councils at various projects. In addition, New Haven's public housing residents are represented by a Citywide Resident Advisory Board. The Resident Advisory Board gathers tenant leaders of HANH developments from across the City to discuss important issues facing residents. Its members participate in a variety of committees that work directly with HANH staff members to formulate housing authority policy. The role of the Resident Advisory Board in the planning process of HANH has become especially critical since 2000, when HANH became part of the Moving to Work Demonstration Program (MTW). An MTW agency cannot function effectively without the input and support of its residents, so HANH relies on its Resident Advisory Board and its Tenant Residence Councils to actively contribute to the process.

If the PHA is designated as troubled, describe the manner in which financial assistance will be

provided or other assistance

The Housing Authority of New Haven is not designated as “troubled” by HUD.

Discussion

NA

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of New Haven is committed to providing housing and support services that directly benefit the homeless, near homeless and special needs populations as evidenced by the programs and projects it supports. With the use of its Consolidated Plan funding under the CDBG, HOME, ESG and HOPWA programs, and the infusion of general and capital fund resources, the City provides for and supports the homeless and special needs populations within its borders. As available, the City also seeks other resources through foundations, competitive grant processes, the State and other special funding sources directed to populations most in need.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Outreach to the homeless is provided through programs implemented through the City's Community Service Administration and by the various agencies and organizations that comprise the local continuum network of providers known as Greater New Haven Coordinated Access Network (CAN). Through their collaborative efforts, an assessment of local needs and strategies to provide housing and supportive services has been developed. Unsheltered homeless are serviced by local food pantries and soup kitchens; receive assistance and referrals when presenting themselves for emergency medical care; and receive outreach services and referrals to supports from street outreach personnel. GNH CAN member agencies and the City all utilize a common Homelessness Management Information System (HMIS) that minimizes duplication of services and helps to provide a more efficient and effective delivery of services and supports to those in need. New Haven has established a Homelessness Advisory Committee to ascertain need and develop a systematic approach to providing a continuum of housing supports and improving the lives of the homeless.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City has several emergency shelters within its borders that address the emergency housing needs of the homeless. Shelters are available for single men, women, women and their children, veterans and youth. Non-profit agencies within the City, as part of the Greater New Haven Coordinated Access Network, provide support services and have developed transitional housing with support to meet the needs of the homeless and at-risk and move individuals more effectively from homeless to housed.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that

individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Local homeless housing and service providers offer counseling, referral, programs, and supportive services to the individuals and families they serve to provide each with the resources they need to transition to permanent housing and independent living. Through collaboration with other provider agencies and local housing and social service providers, programs and supports have been created to help overcome the effects of substance abuse; provide job skill and life skill development; provide family support services such as child care, health care, budgeting and household management skills; assist with basic needs; and promote economic advancement. Combined, these supports assist the homeless or near homeless in developing the skills and resources required to find permanent and suitable housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The City and local non-profit housing and service providers implement several programs targeted to address homelessness prevention. The City of New Haven has been proactive in working with institutions and non-profit agencies and organizations in addressing the issues of homelessness and the needs of the homeless through the local Continuum of Care process as well through the Mayor's Homeless Advisory Commission and programs offered through the Community Services Administration and collaborative agencies. Outreach and prevention are both provided through numerous programs and include, foreclosure prevention; the provision of rapid re-housing assistance, short term financial assistance, payment in arrears and assistance with utilities and rent to avoid eviction; and community re-entry programming. The City expends its CDBG, ESG and HOWPA resources in support of various homelessness prevention programs.

The City does not own facilities or directly operate programs serving homeless persons, and therefore, does not discharge clients/persons from institutional settings to settings that would result in homelessness for "institutionalized persons." The City of New Haven does contract with a variety of private, non-profit organizations that provide services to homeless individuals and families including the provision of financial support to emergency shelter facilities. The City's Community Services Administration has incorporated a statement of compliance into its agreement letters with funding recipients for homelessness services asking for adherence with the State of Connecticut's Discharge Policy that prohibits discharging clients/persons from institutional settings to homelessness.

As another measure, the City has created a Prison Re-Entry Initiative with a mission to support New

Haven residents returning to the community after incarceration. The program supports the individual as well as their family and the communities to which they return. The Initiative seeks to coordinate and expand services and opportunities for formerly incarcerated persons and their families to help them with employment, education, housing, health care, and family issues. In addition, the City has also funded several programs with CDBG funding whose intent is to support individuals with re-entry into the community after incarceration.

Discussion

The City utilizes its CDBG, ESG and HOPWA funds to assist both the homeless and persons at-risk of homelessness.

The City budgets approximately \$1.4 million a year in General Fund resources to support the homeless.

AP-70 HOPWA Goals - 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	3
Tenant-based rental assistance	119
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	0
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	122

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

As it works to provide decent, safe and affordable housing opportunity for all of its residents, the City of New Haven strives to implement programs and seek resources with which barriers within its control can be overcome. On an annual basis the City uses its Consolidated Plan resources to rehabilitate housing, construct new housing, and provide housing and supportive services to residents in need. The City also seeks other funding to leverage local dollars and entitlement grant funding. Specific projects and programs to be funded during the 2023-2024 program year and their benefit are included earlier in this action plan. The narrative below describes the programs and policy efforts the City supports to overcome housing barriers.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

To address the identified barriers to affordable housing within its control, the City has developed several strategies as the focus for the promotion of affordable housing and housing choice. They include:

Regionalization of Affordable Housing: As there is a need to spread affordable housing opportunities across the region, City staff remain involved with the South-Central CT Regional Council of Government's planning efforts to promote regionalism in transportation, economic development and housing. SCCRCOG prepared a Regional Housing Market Assessment, an implementation strategy and plan to meet identified needs. There has been limited action in the implementation of the strategy and provision of affordable housing outside the confines of the City. Implementation and active participation by all sectors of the region is vital to overcoming the regional disparity in the provision of affordable housing. The City continues its involvement with the regional collaboration to meet affordable and supportive housing needs without assuming the full financial and locational burden.

Neighborhood Development and Site Selection: High costs involved in site acquisition, demolition, and remediation have made it difficult to identify suitable sites for affordable housing. The City will continue to promote its general priorities for housing development aimed at the existing stock and will continue its efforts to develop mixed-income infill residential development to deconcentrate poverty and provide housing choice. The City has successfully completed several large-scale multi-family mixed-income developments with a focus on locations close to transportation and employment linkages. Continuation of these efforts will create sustainable neighborhoods of mixed income and promote stability.

Negative Effects of Blighting Properties: The City uses a range of options to address blighting influences including negotiated acquisition; enforcement of the local anti-blight ordinance; a rental licensing program; and as needed, redevelopment planning. The City also targets its HOME and CDBG investments in support of other public and private investments. The City will continue its efforts in

addressing blight through neighborhood anti-blight and code enforcement sweeps and targeting financial resources to provide visible change.

Building Stock Constraints: The City strives to maintain and preserve the historic fabric of its neighborhoods, however, rehabilitation cost is substantial. With its older buildings having high incidence of lead-based paint and asbestos, coupled with the cost of renovation to the Secretary of the Interior's standards for historic preservation (if required) and creating energy efficient units in structures more than sixty years old, rehabilitation is often difficult without significant financial commitment. The City is committed to assisting homeowners and non-profit housing providers in rehabilitating existing housing stock. Financial resources and technical assistance are provided in an attempt to assist each rehabilitation in the most prudent and cost-effective manner.

Reductions in Funding: Funding reductions on the State and Federal level and declining municipal resources significantly impair the City's ability to provide affordable housing. The City will continue to seek additional resources with which to provide affordable housing, supportive housing and the programs and services necessary to improve the standard of living of its low and moderate income population and the neighborhoods within which they live.

Discussion:

See narratives above.

AP-85 Other Actions – 91.220(k)

Introduction:

During the upcoming Action Year, the City of New Haven will implement various activities to address obstacles to meeting underserved needs, foster and maintain affordable housing, remove barriers to affordable housing, evaluate and reduce lead-based paint hazards, develop institutional structures, enhance coordination between the City and private enterprises and social service agencies, and foster public housing improvements and resident initiatives as described in the Strategic Plan portion of its Consolidated Plan: 2020-2024. As part of these actions, the City will support other entities in the implementation of programs and projects by providing financial resources as available or providing technical assistance and supporting other applications to state, federal and other funding sources for projects which further the City's housing and community development objectives.

Actions planned to address obstacles to meeting underserved needs

The greatest obstacle to meeting underserved needs in the community is the limited amount of financial resources with which to develop housing opportunity, finance all needed revitalization activities and provide all of the supportive and social service needs articulated by area housing and service providers and the community that they serve. To help overcome this obstacle, the City will seek grant funding from State and federal resources, leverage resources to the fullest extent possible, and improve coordination between provider agencies to avoid duplication of services.

Actions planned to foster and maintain affordable housing

The City, through its Livable City Initiative (LCI) and through the participation of local non-profit and for-profit organizations, works to address its housing and community development needs, remove impediments to housing choice and provide opportunities for economic achievement and advancement. By providing or supporting a variety of homeownership assistance programs; by providing a variety of programs that create and expand the supply of safe decent and affordable housing; by encouraging neighborhood revitalization and improvement activities; and by supporting empowerment and economic advancement of its residents the City is taking positive steps toward expanding housing and personal advancement opportunities within its borders.

Actions planned to reduce lead-based paint hazards

The City of New Haven's Health Department plays an active role in addressing childhood lead poisoning and the issue of lead-based paint. In support of these efforts, the City has received Lead-Based Paint Hazard Control Grant awards from HUD. These funds have and continue to be used to address lead abatement in housing units occupied by children with lead poisoning and units being renovated for occupancy by low- and moderate-income families. The City's experience with the HUD Lead Hazard Control Program to date has been successful and when available the City will seek additional funds to continue the initiative. The City was recently awarded additional Lead Hazard Control and Healthy

Homes Funds under the 2019 SuperNOFA in the amount of \$5.6 million. These funds are currently available for use during the Consolidated Plan strategy period. The City was also awarded \$2 million in Healthy Homes funding during Fiscal Year 2022.

New Haven Health Department Lead Inspectors provide lead and asbestos inspection services to homeowners and non-profit developers seeking to perform housing rehabilitation utilizing CDBG and/or HOME funding. The CDBG and HOME funds are provided through the Livable City Initiative (LCI) and the Federal Lead Hazard Control Funds are administered by the Health Department. A thorough and detailed evaluation for the presence of lead and asbestos is produced and provided to the property owner. A specific and comprehensive lead abatement plan is also created by health department Lead Inspectors. The inspection reports and abatement plans are incorporated into the general rehabilitation plan for the structure. If the homeowner is planning on a limited scope of work, discussions are held between all concerned parties until a compromise is reached which provides for lead abatements where necessary. If additional City funding is not accessible the homeowner is encouraged to seek private funding.

CDBG funding is available to non-profit developers for creation of lead safe housing units. The City also supports the lead-based paint testing efforts of the Health Department with local General Fund support for outreach, education, equipment and personnel. In addition, medical providers located within the City provide lead testing of children with laboratory support furnished by the State. If children test positive for high lead levels, referrals are sent to the New Haven Health Department for follow up.

The Health Department and LCI implement housing policy by providing grants and loans to aid in the rehabilitation of housing. All HUD-funded housing assistance programs provided through the City require lead-paint inspections as a condition for receiving funding assistance for housing rehabilitation. Lead Inspectors work with owners and developers to ensure that all properties meet or exceed all local, state and federal health and safety requirements.

Over the Action Plan Year the City will continue to implement its comprehensive Lead-Based Paint Hazard Control Program as part of its efforts to significantly reduce lead-based paint hazards in all housing. As described, all housing assistance programs implemented by the City require full and complete lead-paint and asbestos inspections and proper abatement of all hazards as a condition for program participation and the receipt of financial assistance.

Actions planned to reduce the number of poverty-level families

The City of New Haven is considered a 'distressed municipality' by the State of Connecticut, in part due to very low per capita and household income levels. In order to decrease the incidence and effects of poverty, the City makes every effort to take full advantage of the programs and resources available to assist its residents in poverty. Support of and coordination among a variety of programs and services is the foundation of the City's strategy. To address poverty, the City supports economic development programs including job skill development, job training, job placement, business retention and business

expansion programs; social and support services including preventative health care programs, life skills training and child care; adult education; language and literacy training; supportive housing; and affordable housing rehabilitation and construction programs. All of these programs and services can be utilized to educate, support and empower individuals and their families living in poverty. Through economic development, education, support and empowerment, the City and its service providers are working to move impoverished individuals to a higher financial level and improved self-support. The City utilizes a combination of federal, state and local resources to address poverty and the needs of those living in poverty.

While housing alone neither creates nor resolves poverty, the availability of quality affordable housing provides opportunities to stabilize neighborhoods. The City supports collaborative efforts by non-profits; collaborates with the local continuum of care network of providers known as the Greater New Haven Coordinated Access Network (CAN); remains involved in regional affordable housing efforts; and fosters connections between special needs housing and the agencies that provide social services. The success of affordable housing programs can only occur through a combination of City resources along with State and Federal offerings. Through collaborative efforts amongst service and resource providers, the duplication of services can be reduced allowing resources to be expended efficiently and effectively to serve the maximum number of recipients.

Actions planned to develop institutional structure

The continuing fiscal crisis on the Federal, State, and local level has created further reductions or changes in staff assignments. In addition, complex regulations, new reporting requirements and the demand for greater transparency within programs instituted or required by State and Federal agencies are not accompanied by adequate training and can be difficult to accomplish with limited staffing. Service delivery cannot be enhanced without funding to train and educate the individuals that provide services. In many instances service delivery has been impacted to some extent by staff change and reductions in funding.

Actions planned to enhance coordination between public and private housing and social service agencies

There are several community-based, not-for-profit developers, for-profit developers and managers of affordable housing. The City encourages these entities to acquire vacant lots and abandoned properties for the use as redevelopment opportunity. The value of the properties provided at below market value can be used to leverage private financing. Many of these non-profits are part of the continuum of care network of providers or have formed associations to exchange ideas, reduce the duplication of services and share resource information. City staff participates in these networks both as a provider of resources and assistance and to ascertain the needs of the community.

Another area to be addressed in the inter-relationships among housing and social services providers is the creation of linked or coordinated programs. To this end, the capacity of client based not-for-profit

groups must be enhanced to develop and manage housing. Religious organizations are encouraged to support housing development by working in collaboration with existing developers and social service agencies, leveraging the strengths of each participant. The City also encourages the creation of faith based and start-up organizations by providing technical assistance. In addition, ongoing programs within City departments shall be coordinated to complement or enhance social service provision, economic development resources and housing opportunities.

Discussion:

See narratives above.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Program specific requirements for CDBG, HOME, ESG and HOPWA funds are described in the following sections. CDBG program income in the amount of \$425,000 has been allocated to activities in the in the project section of this plan and 95% of beneficiaries are anticipated to be low moderate income. A more detailed description of the HOME Resale and Recapture provisions can be found in the appendices section at the end of the document. ESG and HOPWA program specific requirements are included in this section as well.

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	425,000
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	425,000

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	95.00%

HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

No other forms of investment of HOME funds, beyond those included in the HOME regulations, are anticipated during the Action Year.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City may use either the Resale or Recapture provision to ensure compliance with HOME regulations, depending on the program that the City has identified. Due to the character length restrictions in this section, a more detailed description of the Resale Recapture provisions can be found in the appendices at the end of the document.

HOME Recapture: The City of New Haven has chosen to use Recapture in the following instances:

- A. When direct financial assistance is used to reduce the purchase price to below market value for the homebuyer or to otherwise subsidize the homebuyer to make purchase affordable as with the downpayment and closing cost assistance program, also known as “direct subsidy”.
- B. When direct financial assistance is provided to homeowner occupants for rehabilitation costs allowable under the energy efficiency rehabilitation program and elderly emergency repair program. The HOME regulations do not require either resale or recapture, however, the City of New Haven has elected to require recapture of its HOME funds in accordance with CFR Section 92.254(5)(ii)(A).
- C. When financial assistance is used as a direct subsidy to the homebuyer in the form of HOME Downpayment and Closing Cost assistance together with additional energy efficiency rehabilitation program assistance.

HOME Resale: The City shall impose the resale option to ensure the preservation of affordability of the HOME assisted unit in the event a developer (nonprofit/CHDO’s/for profit) is provided HOME assistance to cover the cost of producing the affordable unit above the fair market value by either underwriting new construction or rehabilitation, This type of assistance is known as “development subsidy”, In such instances the homebuyer must sell to another Low

Income Homebuyer (as defined by HUD), with the new home being affordable to the new buyer. The new homebuyer may not pay more than 38 percent of gross income for Principal, Interest, Taxes and Insurance (PITI). In certain circumstances, the City may permit the new homebuyer to assume the City loan and affordability restrictions, i.e., the City will not require the full repayment of

the initial HOME subsidy.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City of New Haven will not be using the presumption of affordability method. The City of New Haven may elect to preserve the affordability of housing that was previously assisted with HOME funds by covering the cost to acquire such housing through a purchase option, right of first refusal, or other preemptive right before its foreclosure, or at the foreclosure sale; financing rehabilitation costs and carrying costs, as needed; and providing financial assistance to a new eligible homebuyer in accordance with 92.254(a). Under this scenario, the new investment of HOME funding will trigger an amendment to the original project affordability period and, at no time can the additional HOME investment exceed the maximum per unit subsidy.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

During the Action Plan Year, the City does not intend to use HOME funds to refinance existing debt secured by multi-family housing that is being rehabilitated with HOME funds.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

The City of New Haven convened a Review Board to review applications for potential funding and to establish funding priorities. The Review Board works in the development of ESG program priorities and the allocation of funds. Funding is based on a competitive application process, which includes the review, scoring and ranking of applications. Standards and program structure vary between applicant agencies, with each program serving specifically targeted populations (such as individuals & families), and type of assistance provided to the client (rapid re-housing, prevention & shelter). The City of New Haven allows agencies to apply for all eligible costs permissible under the program and strives to identify and fund any service gaps within the City. The City awards funding for the following ESG activities: Rapid Re-housing, Homeless Prevention, and Shelter.

The City of New Haven works with area agencies, the Greater New Haven CAN, the Connecticut Coalition to End Homelessness and the Connecticut Balance of State (CoC) to develop, establish and implement a coordinated access system. Rapid Re-housing, Prevention and Shelter services funded under the ESG program are vital components to the overall success of the coordinated access

system. These services provide shelter to those who are at-risk or homeless, prevention assistance through rental arrearage, and direct financial assistance to rapidly re-house individuals and families in need. The coordinated access system has standards and program structures able to change and evolve in order to support the overall community wide goal of eliminating homelessness, reducing length of stays at emergency shelters and prevention of at-risk homeless individuals or families. Data describing community-wide outcome measures will be generated from the Homeless Management Information System (HMIS) and will be provided to the Review Board during the review and ranking process and will be used to target Request for Funding Proposal development.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

New Haven falls within the Balance of State Continuum of Care within Connecticut. Through the COC, we have established a HUD approved coordinated entry system that starts with a call to 2-1-1, followed by a Coordinated Access Network appointment, and then access to appropriate housing crisis services. Please follow the link for full COC coordinated entry policies and procedures. <https://www.ctbos.org/wp-content/uploads/2021/01/CT-Coord-Access-Network-Policies-Procedures-2021.01.11.pdf>

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

As in previous years, requests for Emergency Solutions Grant funds were incorporated into the City's Consolidated Plan application process, along with CDBG, HOME, and HOPWA requests. The procedures are outlined in detail in Appendix A, the Citizen Participation Summary. Following public notification, informational meetings and public hearings, requests were recommended for inclusion in the City's Homeless Programs, to be administered by the Community Services Administration.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

Every year, the City of New Haven recruits individuals to the Review Board charged with providing guidance and evaluation throughout the ESG funding cycle. Members will review, score and rank applications for ESG funding, provide funding recommendations to the Board of Alderman based on the rank and score of the application and will review year end outcomes and expenditure data to better inform future funding cycle priorities.

A broad range of community stakeholders have been invited to participate on the Board, including student groups addressing homelessness from Yale University, the Greater New Haven United Way, formerly homeless individuals, the Statewide and local Continuum of Care, an HMIS expert, a local mental health provider, and City administration. Board members will be interviewed prior to Board

participation to review Board member responsibilities, expected time commitment, and knowledge of and interest in addressing local homeless issues. Recruitment efforts will continue to broaden participation on the board with outreach to local homelessness activists, Yale-New Haven Hospital, faith-based community leaders, and previously and currently homeless individuals.

5. Describe performance standards for evaluating ESG.

The City requires each recipient of Consolidated Plan funds to identify measurable outcomes relative to their particular program or project. This information forms the basis for the City's monitoring and performance measurement requirements and is reported upon in its annual performance report submitted to HUD known as the CAPER (Consolidated Annual Performance and Evaluation Report) in Sage HMIS reporting.

Agencies submit quarterly HMIS ESG data as well as year-end HMIS data. Data collected in HMIS focus on the following (but not limited to): client demographics, type of assistance provided (financial assistance, housing relocation and/or stabilization services), residence prior to entry, exit destination, sources of income & benefits (includes non-cash benefits), household make-up, length of participation in the program, disabling condition, etc. Emphasis on specific data sets are discussed and determined from previous fiscal year-end outcomes and monitored accordingly in the new year. Focus this year is on length of participation in the program, household make-up and access to income and/or benefits. Tracking these data sets will ensure agencies and their clients are on the track to becoming self-sufficient.

Each ESG funded program may be slightly different, the City requires each subrecipient to define its standards for client selection, rejection and program termination to ensure standards and policies are met and fair housing practices are followed and documented. The criteria for selection, rejection termination, tracking, evaluation, re-evaluation and other client contract items will be developed collectively with service providers to ensure those working with the homeless on a day-to-day basis can best identify the needs and protocol for success.

In June of 2017, the City of New Haven contracted with the Connecticut Coalition to End Homelessness (CCEH) to align New Haven with all Connecticut Grantees.

AP-90: Program-Specific Requirements – HOPWA §91.220 (l)(3)

Does the action plan identify the method for selecting project sponsors (including providing full access to grassroots faith-based and other community organizations)? **Yes**

Every year, the City contacts all previously funded agencies to announce the upcoming special funds fiscal year and important dates. The City also publishes an ad in the New Haven Register and on the City's website.

There are mandatory meetings, prior to the submission of the Application, for those who were not funded in the current fiscal year (or is open to anyone that wants to attend), where all special funded programs are reviewed, including allowable projects under each program, and review of the application. Here, the agencies can connect with the Program Managers with further questions as well as Management and Budget.

Management and Budget does preliminary reviews of the application to check for completeness, etc. In terms of the HOPWA program, the City puts out a request to the HIV/AIDs community through the Connecticut HIV Planning Consortium and Ryan White, for reviewers of the application. The Program Manager take these scores to calculate funding levels. These funding levels are then presented and approved by the Administrator of Community Services Administration, the Mayor and ultimately, the Board of Alderman.

After approval, the City requires the HOPWA funded agencies to submit necessary paperwork for the execution of the Agreement. This includes Conflict of Interest, Updated Scope of Services, Non-Collusion, Disclosure and Certification Affidavit, Annual 990, Procurement Policy, Agencies Updated Board listing, etc. This is reviewed by the Program Manager and sent to the following departments for sign off prior to execution of the Agreement: Department Head, Tax Collector, Assessor, Coordinator, Purchasing Department, Contract Compliance, Accounting, Accounts Payable, Controller, and Corporation Counsel.

Historically, it has been the same agencies every year receiving HOPWA funds. In just this past year, one agency in Waterbury was replaced by another. The HOPWA program is open to any non-profit agencies, within New Haven county, that have an interest in implementing the program.

The method of selecting project sponsors for CARES Act Activities has not changed.